

HCSD Board Members:

Brian Lynch, Pres., Michael Buck, VP, Rose Apgar,
Mark Brinthaupt, Mary Beth Frederick, Mary Anne Holleran,
James Jacobus, John Lively, Pamela Strollo,
and Student Rep. Nicole Gaylord

Central Administrative Team:

Ralph Marino, Jr., Ed.D., Superintendent
Alice Learn, Assistant Superintendent
Judy Christiansen, Human Resources, Dir.
Mike Stuart, School Business Admin.
Kim Williams, Student Servs. Director

**HORSEHEADS CENTRAL SCHOOL DISTRICT
BOARD OF EDUCATION MEETING
JANUARY 21, 2010
AT 7 P.M.
MULTI-MEDIA CENTER (HIGH SCHOOL S. WING)**

AGENDA

Pledge of Allegiance

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| 1. CALL TO ORDER | BRIAN LYNCH, PRES. |
| 2. MINUTES (Regular Mtg., Jan 7, 2010) | BOARD ACTION |
| 3. AGENDA CHANGES (if any) | BRIAN LYNCH |
| 4. BOARD PRESIDENT'S REMARKS | BRIAN LYNCH |
| 5. QUESTIONS AND COMMENTS FROM PUBLIC | |
| 6. AWARDS, HONORS, AND RECOGNITION | BOARD MEMBERS, SUPT.,
AND/OR ADMINS. |
| 7. PRESENTATIONS | |
| 7.1 NUTRITION OF THE FOOD SERVICE PROGRAM
AND 2010-11 BUDGET | DAVID KABEL and
FREDA PATTERSON |
| 8. SUPERINTENDENT'S REPORT | RALPH MARINO, JR. |
| 8.1 CHANGES TO THE DISTRICT'S SHARED DECISION-
MAKING PLAN AS PER THE BIENNIAL REVIEW OF
JANUARY 5, 2010 | BOARD ACTION |
| 8.2 GOVERNOR'S PROPOSED 2010-11 BUDGET | INFORMATION ONLY |
| 9. PRESIDENT'S REPORT | BRIAN LYNCH |
| 9.1 SETTING DATE FOR BOE SUMMER RETREAT | DISCUSSION ONLY |
| 10. ASSISTANT SUPT.'S REPORT | ALICE LEARN |
| 10.1 REPORT ON "VIRTUAL SPACE COMMUNITY"
(TRIP TO NASA SPACE CENTER IN HOUSTON)
(Neva Kelly, Gregg Moyer, Virginia Abrunzo and
Jay Hillman) | INFORMATION ONLY |

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| <p>11. SCHOOL BUSINESS ADMINISTRATOR'S REPORT</p> <p>11.1 TREASURER'S REPORT FOR NOV. 2009</p> <p>11.2 CLAIMS AUDITOR REPORT FOR NOV. & DEC. 2009</p> <p>11.3 EXTRA-CURRICULAR REPORTS—HS AND MS FOR DEC. 2009</p> <p>11.4 ATHLETIC ACCOUNTS REPORT FOR DEC. 2009</p> <p>11.5 INCREASE IN APPROPRIATIONS (FROM CORNING, INC. FOUNDATION TO IS)</p> <p>11.6 FIRST QUARTER BUDGET TRANSFERS</p> <p>11.7 EXPENSE/REVENUE REPORT (AS OF NOV. 30, 2009)</p> <p>11.8 EXPENSE/REVENUE REPORT (AS OF DEC. 31, 2009)</p> <p>11.9 CERTIORARI SETTLEMENT</p> <p>11.10 REVISION TO TAX COLLECTOR'S FINAL REPORT</p> <p>11.11 RESOLUTION TO TRANSFER \$150,000 FROM TAX REDUCTION RESERVE TO THE GENERAL FUND</p> <p>11.12 RESOLUTION REGARDING REMOVAL OF TRASH AND RECYCLABLES AND TRANSFER SERVICES</p> | <p>MIKE STUART</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p>
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| <p>12. DIRECTOR OF HUMAN RESOURCES REPORT
(if needed)</p> | <p>JUDY CHRISTIANSEN</p> |
| <p>13. DIRECTOR OF STUDENT SERVICES REPORT
(if needed)</p> | <p>KIM WILLIAMS</p> |
| <p>14. STUDENT REPRESENTATIVE'S REPORT</p> <p>14.1 UPDATE ON HIGH SCHOOL ACTIVITIES</p> | <p>NICOLE GAYLORD
INFORMATION ONLY</p> |
| <p>15. LEGISLATIVE LIAISON REPORT
(if needed)</p> | <p>ROSE APGAR, LIAISON</p> |
| <p>16. VISITATION COMMITTEE REPORT
(if needed)</p> | <p>ROSE APGAR, CHAIR</p> |
| <p>17. REPORT FROM THE ATHLETIC & EXTRA-CURRICULAR COMMITTEE
(if needed)</p> | <p>MARK BRINTHAUPT, CHAIR</p> |
| <p>18. REPORT FROM THE AUDIT COMMITTEE
(if needed)</p> | <p>MARY BETH FREDERICK,
CHAIR</p> |
| <p>19. REPORT FROM THE FINANCE COMMITTEE</p> <p>19.1 MEETING OF JAN 21, 2010</p> | <p>JIM JACOBUS, CHAIR
INFORMATION ONLY</p> |
| <p>20. REPORT FROM THE OUTCOMES & ASSESSMENT COMMITTEE</p> <p>20.1 MEETING OF JAN 12, 2010</p> | <p>MIKE BUCK, CHAIR

INFORMATION ONLY</p> |
| <p>21. REPORT FROM THE PLANNING AND DEV. COMMITTEE
(if needed)</p> | <p>PAM STROLLO, CHAIR</p> |

22. **REPORT FROM THE POLICY REFERRAL/REVIEW COMMITTEE**
(if needed)

**MARY BETH FREDERICK,
CHAIR**

23. **QUESTIONS/COMMENTS FROM BOARD MEMBERS**

24. **ADJOURN TO EXECUTIVE SESSION**

25. **RECONVENE TO PUBLIC SESSION**

26. **ADJOURNMENT**

UPCOMING 2009-10 BOARD MEETINGS:

Reg. Mtg., Feb. 4, at 7 p.m., Middle School, LGI
Budget Workshop, Feb. 11, Big Flats Comm. Center, 7 p.m.
Work Session, Feb. 25, at 7 p.m., Multi-Media Cntr.

UPCOMING 2009-10 BOARD COMMITTEE MEETINGS:

Finance Com., Jan. 21, 6 p.m., Supt's Office
HR Com., Jan. 26, 3:30 p.m., Supt's Office
Planning and Dev. Com., Jan. 28, 4 p.m., Supt's. Office

NOTE: These board meetings and committee meetings are subject to change.

Our Mission

“Quality Education for All”

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

Our Vision

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

Our Beliefs

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort.

Exit Outcomes

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

HORSEHEADS CENTRAL SCHOOL DISTRICT
2009-10 BOARD/DISTRICT GOALS

GOAL #1

Complete 10-Year Strategic Planning Project

- Adopt Plan in December 2009
- Rollout to Community by March 31, 2010
- Develop an Implementation Calendar by June 30, 2010

GOAL #2

Board Development

- 100% Participation in Board Annual Retreat in August 2009
- 100% Participation in BOE Annual Mini-Retreat in January 2010
- 100% New Board Member Participation in “New School Board Member Academy” and mandated “Fiscal Oversight Training”
- 33% Participation in NYSSBA State Convention
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session

GOAL #3

Improve Communication Effectiveness

- On-line Board Meeting Documentation Software System
 - Success metrics defined by November 30, 2009
 - Pilot begins in January 2010
 - Assess pilot success and determine next steps (e.g., extend pilot, fully operational, stop) by June 30, 2010
- Data Dashboard
 - Pilot by January 1, 2010
 - Fully operational by June 30, 2010

GOAL #4

Maintain the Financial Soundness of the School District

- Develop a five-year budget plan by September 30, 2009
- A Voter Approved 2010-2011 Budget that Maintains Quality Programming while being Fiscally Responsible to the Community.
- Successfully Negotiate Nine Employment Contracts that are Fair and Equitable to All Stakeholders.

Planning & Development Committee

Cmk: 0910GoalsSmallVersion

Approved: August 6, 2009