

HCSD Board Members:

Brian Lynch, Pres., Michael Buck, VP, Rose Apgar,
Mark Brinthaupt, Mary Beth Frederick, Mary Anne Holleran,
James Jacobus, John Lively, Pamela Stollo,
and Student Rep. Nicole Gaylord

Central Administrative Team:

Ralph Marino, Jr., Ed.D., Superintendent
Alice Learn, Assistant Superintendent
Judy Christiansen, Human Resources, Dir.
Mike Stuart, School Business Admin.
Kim Williams, Student Servs. Director

**HORSEHEADS CENTRAL SCHOOL DISTRICT
BOARD OF EDUCATION MEETING
MARCH 18, 2010
AT 7 P.M.
MULTI-MEDIA CENTER (HIGH SCHOOL S. WING)**

AGENDA

Pledge of Allegiance

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| 1. CALL TO ORDER | BRIAN LYNCH, PRES. |
| 2. MINUTES (from combined mtgs. of Feb. 25/March 4, 2010) | BOARD ACTION |
| 3. AGENDA CHANGES (if any) | BRIAN LYNCH |
| 4. BOARD PRESIDENT'S REMARKS | BRIAN LYNCH |
| 5. QUESTIONS AND COMMENTS FROM PUBLIC | |
| 6. AWARDS, HONORS, AND RECOGNITION | BOARD MEMBERS, SUPT.,
AND/OR ADMINS. |
| 7. PRESENTATION
(None at this time) | |
| 8. SUPERINTENDENT'S REPORT | RALPH MARINO, JR. |
| 8.1 UPDATE ON DISTRICT INITIATIVES | INFORMATION ONLY |
| 8.2 2010-11 SCHOOL BUDGET UPDATE | INFORMATION ONLY |
| 8.3 REVISED STRATEGIC PLAN IMPLEMENTATION TEAM
ROSTER (addition of a GR Site-Based Team Member) | BOARD ACTION |
| 9. PRESIDENT'S REPORT | BRIAN LYNCH |
| 10. ASSISTANT SUPT.'S REPORT | ALICE LEARN |
| 10.1 ELA ADOPTION COMMITTEE UPDATE | INFORMATION ONLY |
| 10.2 INSTRUCTIONAL STRATEGY COACHES UPDATE | INFORMATION ONLY |
| 10.3 WASTE FREE LUNCH DAY/WASTE FREE SNACK
WEEK AT RIDGE ROAD SCHOOL | INFORMATION ONLY |
| 10.4 MARCH 22 SUPT'S. CONF. DAY PLANS | INFORMATION ONLY |

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| <p>11. SCHOOL BUSINESS ADMINISTRATOR'S REPORT
 11.1 CLAIMS AUDITOR REPORT (FEB. 2010)
 11.2 TREASURER'S REPORT (FEB. 2010)
 11.3 EXTRA-CURRICULAR TREASURER'S REPORT
 FOR MS AND HS (FEB. 2010)
 11.4 ATHLETIC ACCOUNTS REPORT (FEB. 2010)
 11.5 REVENUE/EXPENSE REPORT (FEB. 2010)
 11.6 RESOLUTION TO APPROVE ASSETWORKS
 APPRAISAL
 11.7 RESOLUTION FOR THE PURCHASE OF BUSES FOR
 DELIVERY DURING THE 2010-11 SCHOOL YEAR
 11.8 RESOLUTION TO APPROVE LEGAL AD FOR BUDGET
 VOTE
 11.9 INCREASE IN APPROPRIATIONS (FROM TARGET)</p> | <p>MIKE STUART
 BOARD ACTION
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| <p>12. DIRECTOR OF HUMAN RESOURCES REPORT</p> | <p>JUDY CHRISTIANSEN</p> |
| <p>13. DIRECTOR OF STUDENT SERVICES REPORT</p> | <p>KIM WILLIAMS</p> |
| <p>14. STUDENT REPRESENTATIVE'S REPORT
 14.1 UPDATE ON HIGH SCHOOL ACTIVITIES</p> | <p>NICOLE GAYLORD
 INFORMATION ONLY</p> |
| <p>15. LEGISLATIVE LIAISON REPORT</p> | <p>ROSE APGAR, LIAISON</p> |
| <p>16. VISITATION COMMITTEE REPORT</p> | <p>ROSE APGAR, CHAIR</p> |
| <p>17. REPORT FROM THE ATHLETIC & EXTRA-CURRICULAR
 COMMITTEE</p> | <p>MARK BRINTHAUPT, CHAIR</p> |
| <p>18. REPORT FROM THE HUMAN RESOURCES COMMITTEE</p> | <p>MARK BRINTHAUPT, CHAIR</p> |
| <p>19. REPORT FROM THE AUDIT COMMITTEE</p> | <p>MARY BETH FREDERICK,
 CHAIR</p> |
| <p>20. REPORT FROM THE FINANCE COMMITTEE
 20.1 UPDATE ON MEETING OF MARCH 18, 2010</p> | <p>JIM JACOBUS, CHAIR
 INFORMATION ONLY</p> |
| <p>21. REPORT FROM THE OUTCOMES & ASSESSMENT
 COMMITTEE
 21.1 UPDATE ON MEETING OF FEB. 9, 2010</p> | <p>MIKE BUCK, CHAIR
 INFORMATION ONLY</p> |
| <p>22. REPORT FROM THE PLANNING AND DEV. COMMITTEE</p> | <p>PAM STROLLO, CHAIR</p> |

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| 23. REPORT FROM THE POLICY REFERRAL/REVIEW COMMITTEE | MARY BETH FREDERICK,
CHAIR |
| 23.1 PROPOSED CHANGES TO CURRENT BOARD POLICY 2310 (REGULAR MEETINGS) | BOARD ACTION |
| 23.2 PROPOSED CHANGES TO CURRENT BOARD POLICY 5152.1 (ADMISSION OF FOREIGN STUDENTS) | BOARD ACTION |
| 23.3 PROPOSED REPLACEMENT OF BOARD POLICY 4321 (PROGRAMS FOR STUDENTS WITH DISABILITIES UNDER IDEA AND ARTICLE 89) | BOARD ACTION |
| 23.4 NEWLY REQUIRED BOARD POLICY 4321.11 (DECLASSIFICATION OF STUDENTS WITH DISABILITIES) | BOARD ACTION |
| 23.5 NEWLY REQUIRED BOARD POLICY 4321.7 (CONFIDENTIALITY AND ACCESS TO INDIVIDUALIZED EDUCATION PROGRAMS, INDIVIDUALIZED EDUCATION SERVICES PROGRAMS AND SERVICE PLANS) | BOARD ACTION |
| 23.6 NEWLY REQUIRED BOARD POLICY 4321.6 (SCHOOL-WIDE PRE-REFERRAL APPROACHES AND INTERVENTIONS) | BOARD ACTION |
| 23.7 NEWLY REQUIRED BOARD POLICY 4321.10 (DISTRICT-WIDE AND STATEWIDE ASSESSMENTS OF STUDENTS WITH DISABILITIES) | BOARD ACTION |
| 23.8 NEWLY REQUIRED BOARD POLICY 4321.5 (PROVISION OF SPECIAL EDUCATION SERVICES IN THE LEAST RESTRICTIVE ENVIRONMENT) | BOARD ACTION |
| 23.9 PROPOSED REPLACEMENT OF CURRENT BOARD POLICY 4321.2 (PRESCHOOL SPECIAL EDUCATION) | BOARD ACTION |

24. QUESTIONS/COMMENTS FROM BOARD MEMBERS

25. ADJOURN TO EXECUTIVE SESSION

26. RECONVENE TO PUBLIC SESSION

27. ADJOURNMENT

UPCOMING 2009-10 BOARD MEETINGS:

Reg. Mtg., April 1, at 7 p.m., Big Flats School
 Budget Workshop, April 8, 7 p.m., Veteran Town Hall
 Work Session, April 15, at 7 p.m., Multi-Media Cntr.
 Special Mtg., April 28, 8 a.m. Supt's. Office

UPCOMING 2009-10 BOARD COMMITTEE MEETINGS:

Finance Com., March 18, 6 p.m., Supt's Office
 HR Com., March 22, 3:30 p.m., Supt's Office

NOTE: These board meetings and committee meetings are subject to change.

Our Mission

“Quality Education for All”

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

Our Vision

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

Our Beliefs

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort.

Exit Outcomes

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

HORSEHEADS CENTRAL SCHOOL DISTRICT
2009-10 BOARD/DISTRICT GOALS

GOAL #1

Complete 10-Year Strategic Planning Project

- Adopt Plan in December 2009
- Rollout to Community by March 31, 2010
- Develop an Implementation Calendar by June 30, 2010

GOAL #2

Board Development

- 100% Participation in Board Annual Retreat in August 2009
- 100% Participation in BOE Annual Mini-Retreat in January 2010
- 100% New Board Member Participation in “New School Board Member Academy” and mandated “Fiscal Oversight Training”
- 33% Participation in NYSSBA State Convention
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session

GOAL #3

Improve Communication Effectiveness

- On-line Board Meeting Documentation Software System
 - Success metrics defined by November 30, 2009
 - Pilot begins in January 2010
 - Assess pilot success and determine next steps (e.g., extend pilot, fully operational, stop) by June 30, 2010
- Data Dashboard
 - Pilot by January 1, 2010
 - Fully operational by June 30, 2010

GOAL #4

Maintain the Financial Soundness of the School District

- Develop a five-year budget plan by September 30, 2009
- A Voter Approved 2010-2011 Budget that Maintains Quality Programming while being Fiscally Responsible to the Community.
- Successfully Negotiate Nine Employment Contracts that are Fair and Equitable to All Stakeholders.

Planning & Development Committee

Cmk: 0910GoalsSmallVersion

Approved: August 6, 2009