

**HCSD Board Members:**

Brian Lynch, Pres., Michael Buck, VP, Rose Apgar,  
Mark Brinthaup, Mary Beth Frederick, Mary Anne Holleran,  
James Jacobus, John Lively, Pamela Strollo,  
and Student Rep. Nicole Gaylord

**Central Administrative Team:**

Ralph Marino, Jr., Ed.D., Superintendent  
Alice Learn, Assistant Superintendent  
Judy Christiansen, Human Resources, Dir.  
Mike Stuart, School Business Admin.  
Kim Williams, Student Servs. Director

**HORSEHEADS CENTRAL SCHOOL DISTRICT  
REGULAR BOARD OF EDUCATION BUSINESS MEETING  
JUNE 3, 2010  
7 P.M.  
MULTI-MEDIA CENTER (HIGH SCHOOL SOUTH WING)**

**AGENDA**

**PLEDGE OF ALLEGIANCE**

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| <b>1. CALL TO ORDER</b>   | <b>BRIAN LYNCH, PRESIDENT</b>   |
| <b>2. MINUTES</b> (May 20, 2010 Work Session)   | <b>BOARD ACTION</b>   |
| <b>3. BOARD PRESIDENT’S REMARKS AND AGENDA CHANGES</b> (if any)   | <b>BRIAN LYNCH</b>  |
| <b>4. QUESTIONS AND COMMENTS</b>  | <b>COMMUNICATION FROM THE AUDIENCE</b>  |
| <b>5. AWARDS, HONORS, AND RECOGNITION</b>   | <b>BOE, SUPT., AND/OR DISTRICT ADMINS.</b>  |
| <b>6. PRESENTATIONS</b> (none at this time)   |   |
| <b>7. SUPERINTENDENT’S REPORT</b><br>7.1 PROPOSED SUBSTANCE ABUSE PREVENTION TREATMENT PROGRAM BETWEEN DISTRICT AND TRINITY OF CHEMUNG COUNTY   | <b>RALPH MARINO, JR.</b><br>DISCUSSION ONLY   |
| <b>8. PRESIDENT’S REPORT</b><br>8.1 PROPOSED 2010-11 BOARD OF EDUCATION MEETING DATES<br>8.2 SUPERINTENDENT’S CONTRACT<br>8.3 REVIEW OF 2009-10 BOARD/DISTRICT GOALS  | <b>BRIAN LYNCH</b><br>BOARD ACTION<br><br>BOARD ACTION<br>DISCUSSION ONLY             |
| <b>9. ASSISTANT SUPERINTENDENT’S REPORT</b><br>9.1 ACADEMIC INTERVENTION SERVICES (AIS) PLAN<br>9.2 OVERVIEW OF SCHOOL REPORT CARD  | <b>ALICE LEARN</b><br>BOARD ACTION<br>INFORMATION ONLY                                |
| <b>10. SCHOOL BUSINESS ADMINISTRATOR’S REPORT</b><br>10.1 MAY 18, 2010, BUDGET VOTE RESULTS<br>10.2 BROAD STREET LEASE AGREEMENTS<br>10.3 TRANSFER OVER \$10,000 (Co-Ser Increase)<br>10.4 CONTRACT BETWEEN DISTRICT (STUDENT SERVICES DEPT.) AND EDUCATIONAL AND MANAGEMENT SERVICES, INC. (July 1, 2010 to June 30, 2011) | <b>MICHAEL STUART</b><br>BOARD ACTION<br>BOARD ACTION<br>BOARD ACTION<br>BOARD ACTION |

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| <p>11. <b>HUMAN RESOURCE DIRECTOR'S REPORT</b><br/> 11.1 HR SUB-COMMITTEE RECOMMENDATIONS<br/> 11.2 UPDATES TO DISTRICT-WIDE SAFETY PLAN</p>  | <p><b>JUDY CHRISTIANSEN</b><br/> BOARD ACTION<br/> BOARD ACTION</p>   |
| <p>12. <b>DIRECTOR OF STUDENT SERVICES REPORT</b><br/> 12.1 UPDATE ON SPECIAL ED. REVIEW BY DR. BLACK</p>   | <p><b>KIM WILLIAMS</b><br/> INFORMATION ONLY</p>  |
| <p>13. <b>LEGISLATIVE LIAISON REPORT</b></p>  | <p><b>ROSE APGAR, LIAISON</b></p>   |
| <p>14. <b>REPORT FROM THE VISITATION COMMITTEE</b></p>  | <p><b>ROSE APGAR, CHAIR</b></p>   |
| <p>15. <b>REPORT FROM THE ATHLETIC &amp; EXTRA-CURRICULAR COMMITTEE</b></p>   | <p><b>MARK BRINTHAUPT, CHAIR</b></p>  |
| <p>16. <b>REPORT FROM THE AUDIT COMMITTEE</b><br/><br/> 16.1 JUNE 1, 2010, AUDIT COMMITTEE MTG.</p>   | <p><b>MARY BETH FREDERICK, CHAIR</b><br/> INFORMATION ONLY</p>  |
| <p>17. <b>REPORT FROM THE FINANCE COMMITTEE</b></p>   | <p><b>JIM JACOBUS, CHAIR</b></p>  |
| <p>18. <b>REPORT FROM THE OUTCOMES &amp; ASSESSMENT COMMITTEE</b></p>   | <p><b>MIKE BUCK, CHAIR</b></p>  |
| <p>19. <b>REPORT FROM THE PLANNING AND DEV. COMMITTEE</b><br/> 19.1 JUNE 3, 2010, PLANNING AND DEV. COMM. MTG.</p>  | <p><b>PAM STROLLO, CHAIR</b><br/> INFORMATION ONLY</p>  |
| <p>20. <b>REPORT FROM THE POLICY REFERRAL/REVIEW COMMITTEE</b><br/> 20.1 CURRENT BOARD POLICY 5200 (CO-CURRICULAR AND EXTRA-CURRICULAR PROGRAMS) AND PROPOSED REPLACEMENT POLICY<br/> 20.2 CURRENT BOARD POLICY 8330 (AUTHORIZED USE OF SCHOOL-OWNED MATERIALS AND EQUIPMENT) AND PROPOSED REPLACEMENT POLICY<br/> 20.3 NEWLY PROPOSED BOARD POLICY 8330.1 (AUTHORIZED USE OF SCHOOL-OWNED EQUIPMENT BY MEMBERS OF THE COMMUNITY<br/> 20.4 CURRENT BOARD POLICY 5020.3 (STUDENTS WITH DISABILITIES PURSUANT TO SECTION 504) AND PROPOSED REPLACEMENT POLICY</p> | <p><b>MARY BETH FREDERICK, CHAIR</b><br/> DISCUSSION ONLY<br/><br/> DISCUSSION ONLY<br/><br/> DISCUSSION ONLY<br/><br/> DISCUSSION ONLY</p> |
| <p>21. <b>REPORT FROM THE HUMAN RESOURCES COMMITTEE</b><br/> 21.1 MEETING OF MAY 24, 2010</p>   | <p><b>MARK BRINTHAUPT, CHAIR</b></p>  |
| <p>22. <b>QUESTIONS/COMMENTS FROM BOARD MEMBERS</b></p>   |   |

- 23. **ADJOURN TO EXECUTIVE SESSION**
  - 23.1 CSE/CPSE Recommendations
- 24. **RECONVENE TO PUBLIC SESSION**
- 25. **ADJOURNMENT**

**UPCOMING 2009 BOARD MEETINGS:**

Work Session, June 17, 7 p.m., Multi-Media Cntr.  
Organ. and Business, Mtg., July 1, 7 p.m. MMC

**UPCOMING 2009 BOARD COMMITTEE MEETINGS:**

Planning & Dev. Com., June 3, 3:30 p.m., Supt.'s Office  
Outcomes & Assess. Com., June 8, 4 p.m., Ed. Support Cntr.  
Policy Com., June 9, 3 p.m., Supt.'s Office  
Finance Com., June 17, 6 p.m., Supt.'s Office  
Human Resources Com., June 28, 3:30 p.m., Supt.'s Office

**NOTE:** These board meetings and comm. meetings are subject to change.

## “Quality Education for All”

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

### **Our Vision**

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

### **Our Beliefs**

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort.

### **Exit Outcomes**

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

## **2009-10 BOARD/DISTRICT GOALS**

### **GOAL #1**

Complete 10-Year Strategic Planning Project

- Adopt Plan in December 2009
- Rollout to Community by March 31, 2010
- Develop an Implementation Calendar by June 30, 2010

### **GOAL #2**

Board Development

- 100% Participation in Board Annual Retreat in August 2009
- 100% Participation in BOE Annual Mini-Retreat in January 2010
- 100% New Board Member Participation in “New School Board Member Academy” and mandated “Fiscal Oversight Training”
- 33% Participation in NYSSBA State Convention
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session

### **GOAL #3**

Improve Communication Effectiveness

- On-line Board Meeting Documentation Software System
  - Success metrics defined by November 30, 2009
  - Pilot begins in January 2010
  - Assess pilot success and determine next steps (e.g., extend pilot, fully operational, stop) by June 30, 2010
- Data Dashboard
  - Pilot by January 1, 2010
  - Fully operational by June 30, 2010

### **GOAL #4**

Maintain the Financial Soundness of the School District

- Develop a five-year budget plan by September 30, 2009
- A Voter Approved 2010-2011 Budget that Maintains Quality Programming while being Fiscally Responsible to the Community.
- Successfully Negotiate Nine Employment Contracts that are Fair and Equitable to All Stakeholders.

Planning & Development Committee

Cmk: 0910GoalsSmallVersion

Approved: August 6, 2009