

HCS D Board Members:

Rose Apgar, Mark Brinthaupt, Michael Buck,
Mary Anne Holleran, James Jacobus, John Lively,
Brian Lynch, Ruth Miller, Pamela Strollo
and Student Rep. Daniel Strack

Central Administrative Team:

Ralph Marino, Jr., Ed.D., Superintendent
Alice Learn, Assistant Superintendent
Judy Christiansen, Human Resources, Dir.
Mike Stuart, School Business Admin.
Kim Williams, Student Servs. Director

**HORSEHEADS CENTRAL SCHOOL DISTRICT
BOARD OF EDUCATION BUSINESS MEETING
AUGUST 26, 2010
6 P.M.
MULTI-MEDIA CENTER**

AGENDA

PLEDGE OF ALLEGIANCE

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| 1. CALL TO ORDER | BOARD PRESIDENT |
| 2. MINUTES (Organizational Meeting and Regular Business Meeting of July 1, 2010, and Special Meeting of Aug. 12, 2010) | BOARD ACTION |
| 3. BOARD PRESIDENT’S REMARKS AND AGENDA CHANGES (if any) | BOARD PRESIDENT |
| 4. QUESTIONS AND COMMENTS | COMMUNICATION FROM THE AUDIENCE |
| 5. AWARDS, HONORS, AND RECOGNITION | BOE, SUPT., AND/OR DISTRICT ADMINS. |
| 6. PRESENTATIONS
6.1 ATHLETIC PROGRAM UPDATE | SCOTT WILLIAMS |
| 7. SUPERINTENDENT’S REPORT
7.1 UPDATED STRATEGIC PLAN IMPLEMENTATION TEAM 2010-11 ROSTER
7.2 SUPERINTENDENT’S 2010-11 EMPLOYMENT GOALS | RALPH MARINO, JR.
BOARD ACTION
BOARD ACTION |
| 8. PRESIDENT’S REPORT
8.1 2010-11 LIST OF BOE SUB-COMMITTEES/LIAISON
8.2 REVISION TO LIST OF 2010-11 BOE MTG. TOPICS/PRESENTATIONS
8.3 SCHOOL VISITATION TOPICS
8.4 BOARD MEMBER ROSE APGAR’S CONTINUATION AS THE HORSEHEADS REPRESENTATIVE TO THE GST SCHOOL BOARDS EXECUTIVE COMMITTEE | BOARD PRESIDENT
BOARD ACTION
BOARD ACTION
DISCUSSION ONLY
BOARD ACTION |
| 9. ASSISTANT SUPERINTENDENT’S REPORT
(will give a full report in September) | ALICE LEARN |

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| <p>10. SCHOOL BUSINESS ADMINISTRATOR'S REPORT</p> <p>10.1 TAX COLLECTION LEGAL NOTICE</p> <p>10.2 ATHLETIC ACCOUNTS REPORT (June & July)</p> <p>10.3 HS AND MS EXTRA-CURRICULAR TREASURER'S REPORTS (June & July)</p> <p>10.4 TREASURER'S REPORT (June)</p> <p>10.5 DAY AUTOMATION CONTRACT</p> <p>10.6 UNIVERSAL PRE-K CONTRACTS</p> <p>10.7 CONTRACTS WITH WESTERN NY ED. SERVICE COUNCIL FOR TRAINING/COACHING SERVICES</p> <p>10.8 GST BOCES 2010-11 CONTRACT FOR SERVICES</p> <p>10.9 MOU BETWEEN THE DISTRICT AND EOP HEAD START</p> <p>10.10 2010-11 TAX WARRANT AMENDMENT</p> | <p>MICHAEL STUART</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> |
| <p>11. HUMAN RESOURCE DIRECTOR'S REPORT</p> <p>11.1 HR SUB-COMMITTEE RECOMMENDATIONS</p> <p>11.2 CONTRACT RATIFICATIONS</p> | <p>JUDY CHRISTIANSEN</p> <p>BOARD ACTION</p> <p>BOARD ACTION</p> |
| <p>12. DIRECTOR OF STUDENT SERVICES REPORT</p> <p>12.1 CSE/CPSE 2010-11 MEMBERSHIP LIST</p> <p>12.2 SPECIAL EDUCATION SUMMER UPDATE</p> | <p>KIM WILLIAMS</p> <p>BOARD ACTION</p> <p>INFORMATION ONLY</p> |
| <p>13. REPORT FROM THE POLICY REFERRAL/REVIEW COMMITTEE</p> <p>13.1 NEWLY REQUIRED BOARD POLICY 4321.9: AVAILABILITY OF ALTERNATIVE FORMAT INSTRUCTIONAL MATERIALS FOR STUDENTS WITH DISABILITIES</p> <p>13.2 NEWLY REQUIRED BOARD POLICY 4321.12: PUBLIC REPORT ON REVISIONS TO DISTRICT POLICIES, PRACTICES, AND PROCEDURES UPON A FINDING OF SIGNIFICANT DISPROPORTIONALITY</p> <p>13.3 PROPOSED CHANGES TO CURRENT BOARD POLICY 5312.3: USE OF TOBACCO PRODUCTS BY STUDENTS</p> <p>13.4 CURRENT BOARD POLICY 5313.4 AND PROPOSED REPLACEMENT POLICY: DISCIPLINE OF STUDENTS WITH DISABILITIES</p> <p>13.5 CURRENT BOARD POLICY 6650 AND PROPOSED REPLACEMENT POLICY: INTERNAL AUDITOR</p> <p>13.6 NEWLY PROPOSED BOARD POLICY 6655: CLAIMS AUDITOR</p> <p>13.7 CURRENT BOARD POLICY 6660 AND PROPOSED REPLACEMENT POLICY: INDEPENDENT AUDITOR</p> <p>13.8 PROPOSED CHANGES TO CURRENT BOARD POLICY 9330: SMOKING ON SCHOOL PREMISES BY STAFF</p> <p>13.9 CURRENT BOARD POLICY 1900 AND PROPOSED REPLACEMENT POLICY: PARENTAL INVOLVEMENT</p> | <p>ROSE APGAR, CHAIR</p> <p>DISCUSSION ONLY</p> <p>DISCUSSION ONLY</p> <p>DISCUSSION ONLY</p> <p>DISCUSSION ONLY</p> <p>DISCUSSION ONLY</p> <p>DISCUSSION ONLY</p> <p>DISCUSSION ONLY</p> <p>DISCUSSION ONLY</p> <p>DISCUSSION ONLY</p> |
| <p>14. QUESTIONS/COMMENTS FROM BOARD MEMBERS</p> <p>14.1 RURAL SCHOOLS CONFERENCE UPDATE</p> | <p>INFORMATION ONLY</p> |

15. **ADJOURN TO EXECUTIVE SESSION**
 - 15.1 CSE/CPSE RECOMMENDATIONS
16. **RECONVENE TO PUBLIC SESSION**
17. **ADJOURNMENT**

UPCOMING 2010 BOARD MEETINGS:

Business Mtg., Sept. 30, 6 p.m., MMC
Business Mtg., Oct. 28, 6 p.m., MMC

UPCOMING 2010 BOARD COMMITTEE MEETINGS:

(None at this time)

NOTE: These board meetings and comm. meetings are subject to change.

Our Mission

“Quality Education for All”

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

Our Vision

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

Our Beliefs

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort.

Exit Outcomes

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

HORSEHEADS CENTRAL SCHOOL DISTRICT
2010-11 BOARD/DISTRICT GOALS

The Board of Education embraces the importance of short-term and long-term strategic planning in relation to Character Education/Wellness, Student Achievement, Community Relations/Partnerships, Buildings/Facilities, Financial Planning/Development, and Professional Development/District Culture. Our district has made a significant investment in this model of planning and development for all facets of the operation. We encourage our staff and community members to visit the district's website (www.horseheadsdistrict.com) for more information on the 10-Year Strategic Plan and Implementation Team. Below are the Board of Education's goals for the school district for the 2010-11 school year. Some of the goals may be specific to certain stakeholder groups.

GOAL #1

Character Education and Wellness

- Begin work on a district-wide character education program
 - Research new and updated tools by June 30, 2011
 - Identify other states and programs, that have successful outcomes, by June 30, 2011
 - Identify best practices within the district by June 30, 2011

GOAL #2

Student Achievement

- Increase percentage of students who pass NYS Grade 3-8 student assessments by 2% over previous year
- Increase percentage of students who pass NYS Regents exams, other than Foreign Language and Physics (already achieving at least 98% passing rate), by 2% over previous year
- Increase percentage of students achieving mastery level in all NYS Regents exams by 2% over previous year

GOAL #3

Community Relations and Partnerships

- Update Data Center to include 2009-2010 student achievement data by June 30, 2011
- Identify other district data from demographic software that should be added to district Data Center by December 31, 2010
- Conduct Community, Staff, and Student Voice surveys by March 31, 2011

GOAL #4

Buildings and Facilities

- Verify that all district sites are actively participating in a recycling program by June 30, 2011
- Ensure that all non-participating sites have an active recycling program in place by June 30, 2011

GOAL #5

Financial Planning and Development

- Maintain the financial soundness of the school district
- Continue to update the district's five-year budget and reserve forecast by 10/31/10, 1/31/11, and 4/30/11
- A voter approved 2011-12 budget that maintains quality programming, while being fiscally responsible to the community
- Successfully negotiate 8 employee contracts that are fair and equitable to all stakeholders

GOAL #6

Professional Development and District Culture

Board Development Plan—

- 100% Participation in Board Annual Retreat in August 2010
- 100% Participation in BOE Annual Mini-Retreat in January 2011
- 100% New Board Member Participation in "New School Board Member Academy" and mandated "Fiscal Oversight Training"
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session

Staff Development Plan—

- Research and develop, based upon identified needs, staff development plans for all personnel

Approved: July 1, 2010
Board of Education