

HCSD Board Members:

President Brian Lynch, V-P Michael Buck, Rose Apgar,
Mark Brinthead, Mary Anne Holleran, James Jacobus,
John Lively, Ruth Miller, Pamela Strollo
and Student Rep. Daniel Strack

Central Administrative Team:

Ralph Marino, Jr., Ed.D., Superintendent
Alice Learn, Assistant Superintendent
Judy Christiansen, Human Resources, Dir.
Mike Stuart, School Business Admin.
Kim Williams, Student Servs. Director

**HORSEHEADS CENTRAL SCHOOL DISTRICT
BOARD OF EDUCATION BUSINESS MEETING
SEPTEMBER 30, 2010
6 P.M.
MULTI-MEDIA CENTER**

AGENDA

PLEDGE OF ALLEGIANCE

- | | |
|---|---|
| 1. CALL TO ORDER | BOARD PRESIDENT |
| 2. MINUTES (Business Meeting of Aug. 26, 2010) | BOARD ACTION |
| 3. BOARD PRESIDENT’S REMARKS AND AGENDA CHANGES (if any) | BOARD PRESIDENT |
| 4. QUESTIONS AND COMMENTS | COMMUNICATION FROM THE AUDIENCE |
| 5. AWARDS, HONORS, AND RECOGNITION | BOE, SUPT., AND/OR DISTRICT ADMINS. |
| 6. PRESENTATIONS | GERALD ARCHIBALD
ELLA PRESTON
KIM WILLIAMS |
| 6.1 EXTERNAL AUDIT REPORT (ending June 30, 2010) | |
| 6.2 TRANSPORTATION SYSTEM | |
| 6.3 STUDENT SERVICES ANNUAL REPORT | |
| 7. SUPERINTENDENT’S REPORT | RALPH MARINO, JR.
BOARD ACTION |
| 7.1 RESOLUTION ELIMINATING PRE-K THROUGH GRADE 6 “PERFECT ATTENDANCE” PROCEDURE | |
| 7.2 REVISED STRATEGIC PLAN IMPLEMENTATION TEAM ROSTER | BOARD ACTION |
| 7.3 UPDATE ON DISTRICT INITIATIVES | INFORMATION ONLY |
| 8. PRESIDENT’S REPORT | BRIAN LYNCH
BOARD ACTION |
| 8.1 REVISED 2010-11 LIST OF BOE SUB-COMMITTEES/LIAISON | |
| 8.2 DONATION TO RR ELEM. SCHOOL BY THE HORSEHEADS MOOSE LODGE AND THE WOMEN OF THE MOOSE ORGANIZATION | BOARD ACTION |
| 8.3 ELECTION OF VOTING DELEGATE FOR 2010 NYSSBA ANNUAL MEETING | BOARD ACTION |
| 9. ASSISTANT SUPERINTENDENT’S REPORT | ALICE LEARN |
| 9.1 SUMMER LEARNING ACADEMY UPDATE | INFORMATION ONLY |
| 9.2 STRATEGIC PLAN IMPLEMENTATION TEAM UPDATE | INFORMATION ONLY |

- | | |
|--|--|
| <p>10. SCHOOL BUSINESS ADMINISTRATOR'S REPORT
 10.1 CLAIMS AUDITOR REPORT (June, July, August)
 10.2 TREASURER'S REPORT (July and August)
 10.3 HS AND MS EXTRA-CURRICULAR TREASURER'S REPORTS (August)
 10.4 ATHLETIC ACCOUNTS REPORT (August)
 10.5 INCREASE IN APPROPRIATIONS (Ohioople to the HS)
 10.6 INCREASE IN APPROPRIATIONS (Target to the HS)
 10.7 WATCHDOG CONTRACT
 10.8 MCDONALD ARCHITECT CONTRACT
 10.9 HIGHER HOPE CHURCH USE OF FACILITIES AGREEMENT (BROAD STREET)
 10.10 TRANSPORTATION CONTRACT WITH ELMIRA HEIGHTS DISTRICT
 10.11 DONATION TO RR ELEM. SCHOOL FROM TARGET
 10.12 DONATION TO RR ELEM. SCHOOL FROM TERRACYCLE, INC.
 10.13 EXTERNAL AUDIT REPORT (ending June 30, 2010)</p> | <p>MICHAEL STUART
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION

 BOARD ACTION
 BOARD ACTION

 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION

 BOARD ACTION

 BOARD ACTION

 BOARD ACTION</p> |
| <p>11. HUMAN RESOURCE DIRECTOR'S REPORT
 11.1 HR SUB-COMMITTEE RECOMMENDATIONS
 11.2 CONTRACT RATIFICATION</p> | <p>JUDY CHRISTIANSEN
 BOARD ACTION
 BOARD ACTION</p> |
| <p>12. DIRECTOR OF STUDENT SERVICES REPORT
 12.1 DISTRICT PLAN FOR SPECIAL EDUCATION</p> | <p>KIM WILLIAMS
 BOARD ACTION</p> |
| <p>13. STUDENT REPRESENTATIVE'S REPORT
 13.1 UPDATE ON HIGH SCHOOL ACTIVITIES</p> | <p>DANIEL STRACK
 INFORMATION ONLY</p> |
| <p>14. LEGISLATIVE LIAISON REPORT
 14.1 DISCUSSION OF NYSSBA'S PROPOSED 2010 BYLAW AMENDMENTS AND RESOLUTIONS</p> | <p>ROSE APGAR, LIAISON
 DISCUSSION ONLY</p> |
| <p>15. REPORT FROM THE VISITATION COMMITTEE
 15.1 DISTRICT TOUR OF SEPT. 1, 2010</p> | <p>ROSE APGAR, CHAIR
 INFORMATION ONLY</p> |
| <p>16. REPORT FROM THE ATHLETIC & EXTRA-CURRICULAR COMMITTEE</p> | <p>JOHN LIVELY, CHAIR</p> |
| <p>17. REPORT FROM THE AUDIT COMMITTEE
 17.1 MTGS. OF SEPT. 2 AND 14, 2010</p> | <p>PAM STROLLO, CHAIR
 INFORMATION ONLY</p> |
| <p>18. REPORT FROM THE FINANCE COMMITTEE
 18.1 MTG. OF SEPT. 20, 2010</p> | <p>JIM JACOBUS, CHAIR
 INFORMATION ONLY</p> |
| <p>19. REPORT FROM THE OUTCOMES & ASSESSMENT COMMITTEE
 19.1 MTG. OF SEPT. 9, 2010</p> | <p>MIKE BUCK, CHAIR

 INFORMATION ONLY</p> |
| <p>20. REPORT FROM THE PLANNING AND DEV. COMMITTEE
 20.1 MTG. OF SEPT. 14, 2010</p> | <p>MARY ANNE HOLLERAN, CHAIR
 INFORMATION ONLY</p> |

- | | |
|---|--|
| <p>21. REPORT FROM THE HUMAN RESOURCES COMMITTEE
 21.1 MTGS. OF AUG. 23 AND SEPT. 15, 2010</p> | <p>MARK BRINTHAUPT, CHAIR
 INFORMATION ONLY</p> |
| <p>22. REPORT FROM THE POLICY REFERRAL/REVIEW COMMITTEE
 22.1 MTG. OF SEPT. 8, 2010
 22.2 NEWLY REQUIRED BOARD POLICY 4321.9:
 AVAILABILITY OF ALTERNATIVE FORMAT
 INSTRUCTIONAL MATERIALS FOR STUDENTS
 WITH DISABILITIES
 22.3 NEWLY REQUIRED BOARD POLICY 4321.12:
 PUBLIC REPORT ON REVISIONS TO DISTRICT
 POLICIES, PRACTICES, AND PROCEDURES UPON
 A FINDING OF SIGNIFICANT DISPROPORTIONALITY
 22.4 PROPOSED CHANGES TO CURRENT BOARD POLICY
 5312.3: USE OF TOBACCO PRODUCTS BY STUDENTS
 22.5 PROPOSED REPLACEMENT POLICY 5313.4:
 DISCIPLINE OF STUDENTS WITH DISABILITIES
 22.6 PROPOSED REPLACEMENT POLICY 6650:
 INTERNAL AUDITOR
 22.7 NEWLY PROPOSED BOARD POLICY 6655: CLAIMS
 AUDITOR
 22.8 PROPOSED REPLACEMENT POLICY 6660:
 INDEPENDENT AUDITOR
 22.9 PROPOSED CHANGES TO CURRENT BOARD POLICY
 9330: SMOKING ON SCHOOL PREMISES BY STAFF
 22.10 PROPOSED REPLACEMENT POLICY 1900:
 PARENTAL INVOLVEMENT
 22.11 PROPOSED CHANGE TO CURRENT BOARD
 POLICY 6700: PURCHASING
 22.12 PROPOSED CHANGE TO CURRENT BOARD
 POLICY 6721: CONSTRUCTION CONTRACTS,
 BIDDING, AND AWARDS</p> | <p>ROSE APGAR, CHAIR

 INFORMATION ONLY
 BOARD ACTION

 BOARD ACTION

 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 BOARD ACTION
 DISCUSSION ONLY
 DISCUSSION ONLY</p> |
| <p>23. QUESTIONS/COMMENTS FROM BOARD MEMBERS</p> | |
| <p>24. ADJOURN TO EXECUTIVE SESSION
 24.1 CSE/CPSE RECOMMENDATIONS</p> | |
| <p>25. RECONVENE TO PUBLIC SESSION</p> | |
| <p>26. ADJOURNMENT</p> | |

UPCOMING 2010 BOARD MEETINGS:

Business Mtg., Oct. 28, 6 p.m., Big Flats School
Business Mtg., Nov. 18, 6 p.m., Gardner Rd. School
Business Mtg., Dec. 16, 6 p.m., Ridge Rd. School

UPCOMING 2010 BOARD COMMITTEE MEETINGS:

Athletic & Extra-Curr., Oct. 4, 7 p.m., Supt's. Conf. Room
Policy Com., Oct. 6, 3:15 p.m., Supt's. Conf. Room
O & A Com., Oct. 6, 4:15 p.m., Ed. Support Center
HR Com., Oct. 13, 3:30 p.m., Supt's. Conf. Room
Finance Com., Oct. 18, 5 p.m., Supt's. Conf. Room

NOTE: These board meetings and committee meetings are subject to change.

Our Mission

“Quality Education for All”

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

Our Vision

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

Our Beliefs

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort.

Exit Outcomes

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

HORSEHEADS CENTRAL SCHOOL DISTRICT
2010-11 BOARD/DISTRICT GOALS

The Board of Education embraces the importance of short-term and long-term strategic planning in relation to Character Education/Wellness, Student Achievement, Community Relations/Partnerships, Buildings/Facilities, Financial Planning/Development, and Professional Development/District Culture. Our district has made a significant investment in this model of planning and development for all facets of the operation. We encourage our staff and community members to visit the district's website (www.horseheadsdistrict.com) for more information on the 10-Year Strategic Plan and Implementation Team. Below are the Board of Education's goals for the school district for the 2010-11 school year. Some of the goals may be specific to certain stakeholder groups.

GOAL #1

Character Education and Wellness

- Begin work on a district-wide character education program
 - Research new and updated tools by June 30, 2011
 - Identify other states and programs, that have successful outcomes, by June 30, 2011
 - Identify best practices within the district by June 30, 2011

GOAL #2

Student Achievement

- Increase percentage of students who pass NYS Grade 3-8 student assessments by 2% over previous year
- Increase percentage of students who pass NYS Regents exams, other than Foreign Language and Physics (already achieving at least 98% passing rate), by 2% over previous year
- Increase percentage of students achieving mastery level in all NYS Regents exams by 2% over previous year

GOAL #3

Community Relations and Partnerships

- Update Data Center to include 2009-2010 student achievement data by June 30, 2011
- Identify other district data from demographic software that should be added to district Data Center by December 31, 2010
- Conduct Community, Staff, and Student Voice surveys by March 31, 2011

GOAL #4

Buildings and Facilities

- Verify that all district sites are actively participating in a recycling program by June 30, 2011
- Ensure that all non-participating sites have an active recycling program in place by June 30, 2011

GOAL #5

Financial Planning and Development

- Maintain the financial soundness of the school district
- Continue to update the district's five-year budget and reserve forecast by 10/31/10, 1/31/11, and 4/30/11
- A voter approved 2011-12 budget that maintains quality programming, while being fiscally responsible to the community
- Successfully negotiate 8 employee contracts that are fair and equitable to all stakeholders

GOAL #6

Professional Development and District Culture

Board Development Plan—

- 100% Participation in Board Annual Retreat in August 2010
- 100% Participation in BOE Annual Mini-Retreat in January 2011
- 100% New Board Member Participation in "New School Board Member Academy" and mandated "Fiscal Oversight Training"
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session

Staff Development Plan—

- Research and develop, based upon identified needs, staff development plans for all personnel

Approved: July 1, 2010
Board of Education