

HCSD Board Members:

President Brian Lynch, V-P Michael Buck, Rose Apgar,
Mark Brinthead, Mary Anne Holleran, James Jacobus,
John Lively, Ruth Miller, Pamela Strollo
and Student Rep. Daniel Strack

Central Administrative Team:

Ralph Marino, Jr., Ed.D., Superintendent
Alice Learn, Assistant Superintendent
Judy Christiansen, Human Resources, Dir.
Kim Williams, Student Servs. Director

**HORSEHEADS CENTRAL SCHOOL DISTRICT
BOARD OF EDUCATION BUSINESS MEETING
NOVEMBER 18, 2010
6 P.M.
GARDNER ROAD ELEMENTARY SCHOOL**

AGENDA

PLEDGE OF ALLEGIANCE

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| 1. CALL TO ORDER | BOARD PRESIDENT |
| 2. MINUTES (Business Meeting of Oct. 28, 2010) | BOARD ACTION |
| 3. BOARD PRESIDENT’S REMARKS AND AGENDA CHANGES (if any) | BOARD PRESIDENT |
| 4. QUESTIONS AND COMMENTS | COMMUNICATION FROM THE AUDIENCE |
| 5. AWARDS, HONORS, AND RECOGNITION | BOE, SUPT., AND/OR DISTRICT ADMINS. |
| 6. PRESENTATIONS | LYNDA SNYDER, PTO REP. MEMBERS OF THE GR SITE-BASED TEAM MARK VAUGHN AND JEREMY WHEELER |
| 6.1 GARDNER ROAD PTO UPDATE | |
| 6.2 GARDNER ROAD SCHOOL PRESENTATION: “GARDNER ROAD—REACHING FOR THE STARS” | |
| 6.3 REGIONAL STEM (Science, Technology, Engineering, and Math) INITIATIVE | |
| 7. SUPERINTENDENT’S REPORT | RALPH MARINO, JR. BOARD DISCUSSION |
| 7.1 GIRLS’ LACROSSE TEAM REQUEST FOR A TRIP TO VIRGINIA BEACH (April 5-9, 2011) | |
| 7.3 UPDATE ON DISTRICT INITIATIVES | INFORMATION ONLY |
| 8. PRESIDENT’S REPORT | BRIAN LYNCH |
| 9. ASSISTANT SUPERINTENDENT’S REPORT | ALICE LEARN |
| 9.1 MENTOR PROGRAM REPORT (William Hynes) | INFORMATION ONLY |
| 9.2 DISTRICT PHYSICAL EDUCATION PLAN (Scott Williams) | BOARD ACTION |
| 9.3 RACE TO THE TOP SCOPE OF WORK | INFORMATION ONLY |
| 9.4 STRATEGIC PLAN IMPLEMENTATION TEAM UPDATE | INFORMATION ONLY |

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| 10. ACTING SCHOOL BUSINESS ADMINISTRATOR'S REPORT | RALPH MARINO, JR. |
| 10.1 CLAIMS AUDITOR REPORT (October) | BOARD ACTION |
| 10.2 HS AND MS EXTRA-CURRICULAR TREASURER'S REPORTS (October) | BOARD ACTION |
| 10.3 ATHLETIC ACCOUNTS REPORT (October) | BOARD ACTION |
| 10.4 BUDGET TRANSFER REPORT (October) | INFORMATION ONLY |
| 10.5 INCREASE IN APPROPRIATIONS (E-Rate from Verizon) | BOARD ACTION |
| 10.6 INCREASE IN APPROPRIATIONS (E-Rate from Verizon-NY) | BOARD ACTION |
| 10.7 INCREASE IN APPROPRIATIONS (E-Rate from Time Warner) | BOARD ACTION |
| 10.8 INCREASE IN APPROPRIATIONS (Donation from Ohiopyle to the High School) | BOARD ACTION |
| 10.9 BUDGET TRANSFERS OVER \$10,000 (printer supplies) | BOARD ACTION |
| 10.10 BUDGET TRANSFERS OVER \$10,000 (HS desktop computer replacements) | BOARD ACTION |
| 10.11 TAX BILL CORRECTIONS | BOARD ACTION |
| 10.12 TAX COLLECTION FINAL REPORT | BOARD ACTION |
| 10.13 TREASURER'S REPORT (October) | BOARD ACTION |
| 10.14 REVENUE AND EXPENSE REPORTS (October) | BOARD ACTION |
| 10.15 APPROVAL OF EXTERNAL AUDIT MANAGEMENT LETTER (ending June 30, 2010) | BOARD ACTION |
| 10.16 APPROVAL OF EXTRA-CURRICULAR ACTIVITY FUNDS AUDIT (ending June 30, 2010) | BOARD ACTION |
| 10.17 APPROVAL OF THREE CORRECTIVE ACTIONS PLANS
--FINANCIAL STATEMENTS
--MANAGEMENT LETTER
--EXTRA-CURRICULAR ACTIVITY FUNDS | BOARD ACTION |
| 10.18 APPOINTMENT OF BOND COUNSEL 2010-11: HISCOCK & BARCLAY, LLP. | BOARD ACTION |
| 10.19 2011-12 INITIAL REQUEST FOR BOCES SERVICES | BOARD ACTION |
| 10.20 REFUNDING BOND RESOLUTION | BOARD ACTION |
| 11. HUMAN RESOURCE DIRECTOR'S REPORT | JUDY CHRISTIANSEN |
| 11.1 HR SUB-COMMITTEE RECOMMENDATIONS | BOARD ACTION |
| 12. DIRECTOR OF STUDENT SERVICES REPORT | KIM WILLIAMS |
| 12.1 NEW STATE IEP (Individual Education Plan) | INFORMATION ONLY |
| 13. STUDENT REPRESENTATIVE'S REPORT | DANIEL STRACK |
| 13.1 UPDATE ON HIGH SCHOOL ACTIVITIES | INFORMATION ONLY |
| 14. LEGISLATIVE LIAISON REPORT | ROSE APGAR, LIAISON |
| 15. REPORT FROM THE VISITATION COMMITTEE | ROSE APGAR, CHAIR |
| 15.1 DISTRICT TOUR OF NOV. 5, 2010 | INFORMATION ONLY |
| 16. REPORT FROM THE ATHLETIC & EXTRA-CURRICULAR COMMITTEE | JOHN LIVELY, CHAIR |
| 16.1 MTG. OF NOV. 8, 2010 | INFORMATION ONLY |
| 17. REPORT FROM THE AUDIT COMMITTEE | PAM STROLLO, CHAIR |
| 17.1 MTG. OF NOV. 9, 2010 | INFORMATION ONLY |
| 18. REPORT FROM THE FINANCE COMMITTEE | JIM JACOBUS, CHAIR |
| 18.1 MTG. OF NOV. 8, 2010 | INFORMATION ONLY |

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| <p>19. REPORT FROM THE OUTCOMES & ASSESSMENT COMMITTEE
 19.1 MTG. OF NOV. 3, 2010
 19.2 ACE COURSE PROPOSAL: ENGINEERING ORIENTATION
 19.3 ACE COURSE PROPOSAL: GRAPHICS FOR ENGINEERING</p> | <p>MIKE BUCK, CHAIR

 INFORMATION ONLY
 BOARD ACTION

 BOARD ACTION</p> |
| <p>20. REPORT FROM THE PLANNING AND DEV. COMMITTEE
 20.1 MTG. OF NOV. 9, 2010</p> | <p>MARY ANNE HOLLERAN, CHAIR
 INFORMATION ONLY</p> |
| <p>21. REPORT FROM THE HUMAN RESOURCES COMMITTEE
 21.1 MTG. OF NOV. 10, 2010</p> | <p>MARK BRINTHAUPT, CHAIR
 INFORMATION ONLY</p> |
| <p>22. REPORT FROM THE POLICY REFERRAL/REVIEW COMMITTEE
 22.1 MTG. NOV. 3, 2010</p> | <p>ROSE APGAR, CHAIR

 INFORMATION ONLY</p> |
| <p>23. QUESTIONS/COMMENTS FROM BOARD MEMBERS</p> | |
| <p>24. ADJOURN TO EXECUTIVE SESSION
 24.1 CSE/CPSE RECOMMENDATIONS</p> | |
| <p>25. RECONVENE TO PUBLIC SESSION</p> | |
| <p>27. ADJOURNMENT</p> | |

UPCOMING 2010 BOARD MEETINGS:

Business Mtg., Dec. 16, 6 p.m., Ridge Rd. School
Business Mtg., Jan. 27, 6 p.m., Intermediate School
Community Budget Mtg., Feb. 10, 6 p.m., Big Flats Community Center
Business Mtg., Feb. 24, 6 p.m., High School (Multi-Media Center)

UPCOMING 2010 BOARD COMMITTEE MEETINGS:

Policy Com., Nov. 30, 3:15 p.m., Supt's. Conf. Room
HR Com., Dec. 1, 3:30 p.m., Supt's. Conf. Room
O & A Com., Dec. 1, 4:15 p.m., Ed. Support Center
Finance Com., Dec. 6, 5 p.m., Supt's. Conf. Room
Planning & Dev. Com., Jan 4, 7:30 a.m., Supt's. Conf. Room
Athletic & Extra-Curr., Jan 11, 5 p.m., Supt's. Conf. Room
Audit Com. (no meeting scheduled as of this time)

NOTE: These board meetings and committee meetings are subject to change.

Our Mission

“Quality Education for All”

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

Our Vision

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

Our Beliefs

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort.

Exit Outcomes

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

HORSEHEADS CENTRAL SCHOOL DISTRICT
2010-11 BOARD/DISTRICT GOALS

The Board of Education embraces the importance of short-term and long-term strategic planning in relation to Character Education/Wellness, Student Achievement, Community Relations/Partnerships, Buildings/Facilities, Financial Planning/Development, and Professional Development/District Culture. Our district has made a significant investment in this model of planning and development for all facets of the operation. We encourage our staff and community members to visit the district's website (www.horseheadsdistrict.com) for more information on the 10-Year Strategic Plan and Implementation Team. Below are the Board of Education's goals for the school district for the 2010-11 school year. Some of the goals may be specific to certain stakeholder groups.

GOAL #1

Character Education and Wellness

- Begin work on a district-wide character education program
 - Research new and updated tools by June 30, 2011
 - Identify other states and programs, that have successful outcomes, by June 30, 2011
 - Identify best practices within the district by June 30, 2011

GOAL #2

Student Achievement

- Increase percentage of students who pass NYS Grade 3-8 student assessments by 2% over previous year
- Increase percentage of students who pass NYS Regents exams, other than Foreign Language and Physics (already achieving at least 98% passing rate), by 2% over previous year
- Increase percentage of students achieving mastery level in all NYS Regents exams by 2% over previous year

GOAL #3

Community Relations and Partnerships

- Update Data Center to include 2009-2010 student achievement data by June 30, 2011
- Identify other district data from demographic software that should be added to district Data Center by December 31, 2010
- Conduct Community, Staff, and Student Voice surveys by March 31, 2011

GOAL #4

Buildings and Facilities

- Verify that all district sites are actively participating in a recycling program by June 30, 2011
- Ensure that all non-participating sites have an active recycling program in place by June 30, 2011

GOAL #5

Financial Planning and Development

- Maintain the financial soundness of the school district
- Continue to update the district's five-year budget and reserve forecast by 10/31/10, 1/31/11, and 4/30/11
- A voter approved 2011-12 budget that maintains quality programming, while being fiscally responsible to the community
- Successfully negotiate 8 employee contracts that are fair and equitable to all stakeholders

GOAL #6

Professional Development and District Culture

Board Development Plan—

- 100% Participation in Board Annual Retreat in August 2010
- 100% Participation in BOE Annual Mini-Retreat in January 2011
- 100% New Board Member Participation in "New School Board Member Academy" and mandated "Fiscal Oversight Training"
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session

Staff Development Plan—

- Research and develop, based upon identified needs, staff development plans for all personnel

Approved: July 1, 2010
Board of Education