

HCSD Board Members:

President Brian Lynch, V-P Michael Buck, Rose Apgar,
Mark Brinthaupt, Mary Anne Holleran, James Jacobus,
John Lively, Ruth Miller, Pamela Stollo, and
Student Rep. Daniel Strack or Alternate James Snyder

Central Administrative Team:

Ralph Marino, Jr., Ed.D., Superintendent and
Acting School Business Admin.
Alice Learn, Assistant Superintendent
Judy Christiansen, Human Resources, Dir.
Kim Williams, Student Servs. Director

**HORSEHEADS CENTRAL SCHOOL DISTRICT
BOARD OF EDUCATION BUSINESS MEETING
MAY 26, 2011
6 P.M.
MULTI-MEDIA CENTER (HIGH SCHOOL SOUTH WING)**

AGENDA

PLEDGE OF ALLEGIANCE

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| 1. CALL TO ORDER | BOARD PRESIDENT |
| 2. MINUTES (Special Mtgs., April 19 and 20; Business Mtg., April 28; and Public Hearing, May 5, 2011) | BOARD ACTION |
| 3. BOARD PRESIDENT'S REMARKS AND AGENDA CHANGES (if any) | BOARD PRESIDENT |
| 4. QUESTIONS AND COMMENTS | COMMUNICATION FROM THE AUDIENCE |
| 5. AWARDS, HONORS, AND RECOGNITION | BOE, SUPT., AND/OR DISTRICT ADMINS. |
| 6. PRESENTATION
6.1 ENERGY MANAGEMENT UPDATE
6.2 INTERNAL AUDIT RISK ASSESSMENT REPORT | DAN DELORME
JESSICA LAWRENCE |
| 7. SUPERINTENDENT'S REPORT
7.1 PROPOSED 2011-12 BOE MEETING DATES
7.2 HOUSE OF DELEGATES SUMMER RETREAT
(June 28 and 29, 2011) | RALPH MARINO, JR.
DISCUSSION ONLY
BOARD ACTION |
| 8. PRESIDENT'S REPORT
8.1 DONATION TO THE MIDDLE SCHOOL | BRIAN LYNCH
BOARD ACTION |
| 9. ASSISTANT SUPERINTENDENT'S REPORT
9.1 DATA CENTER UPDATE
9.2 DEMOGRAPHIC SOFTWARE UPDATE | ALICE LEARN
INFORMATION ONLY
INFORMATION ONLY |
| 10. ACTING SCHOOL BUSINESS ADMINISTRATOR'S REPORT
10.1 INTERNAL AUDIT RISK ASSESSMENT REPORT
10.2 BUDGET TRANSFER REPORT (April 2011)
10.3 REVENUE AND EXPENSE REPORTS (April 2011)
10.4 INTERNAL CLAIMS AUDITOR REPORT (April 2011) | RALPH MARINO, JR.
BOARD ACTION
INFORMATION ONLY
BOARD ACTION
BOARD ACTION |

10.5 HS AND MS EXTRA-CURRICULAR TREASURER'S REPORT (April 2011)	BOARD ACTION
10.6 TREASURER'S REPORT (April 2011)	BOARD ACTION
10.7 ATHLETIC ACCOUNTS REPORT (April 2011)	BOARD ACTION
10.8 INCREASE IN APPROPRIATIONS (Ohiopyle to the HS)	BOARD ACTION
10.9 INCREASE IN APPROPRIATIONS (Corning, Inc., to BOCES Co-Ser 525—STEM Coordinator)	BOARD ACTION
10.10 INCREASE IN APPROPRIATIONS (Wings of Eagles BOCES Co-Ser 506—STEM Coordinator)	BOARD ACTION
10.11 INCREASE IN APPROPRIATIONS (E-Rate from Sprint Nextel)	BOARD ACTION
10.12 INCREASE IN APPROPRIATIONS (GR PTO to BOCES Co-Ser 401)	BOARD ACTION
10.13 DISPOSAL OF DISTRICT PROPERTY REQUESTS (Middle School; Transportation Dept.; High School)	BOARD ACTION
10.14 GST BOCES FOOD SERVICE MANAGEMENT PROGRAM BID APPROVAL 2011-12	BOARD ACTION
10.15 NOTIFICATION OF ASBESTOS BI-ANNUAL SURVEILLANCE	BOARD ACTION
10.16 BID RESULTS FOR THE 2010 CAPITAL PROJECT BASEBALL FIELD NETTING AT THE HIGH SCHOOL	BOARD ACTION
10.17 RESOLUTION TO INCREASE SCHOOL LUNCH PRICES BY \$.05 FOR ELEMENTARY AND SECONDARY SCHOOLS	BOARD ACTION
10.18 REVISED CONTRACT BETWEEN THE DISTRICT AND LEARNER FIRST	BOARD ACTION
10.19 CONTRACT FOR PROFESSIONAL MEDICAL SERVICES BETWEEN THE DISTRICT AND GUTHRIE CLINIC	BOARD ACTION
10.20 BUDGET TRANSFERS OVER \$10,000	BOARD ACTION
10.21 2011-12 BUDGET VOTE RESULTS	BOARD ACTION
11. HUMAN RESOURCE DIRECTOR'S REPORT	JUDY CHRISTIANSEN
11.1 HR SUB-COMMITTEE RECOMMENDATIONS	BOARD ACTION
12. DIRECTOR OF STUDENT SERVICES REPORT	KIM WILLIAMS
12.1 LETTER OF AGREEMENT BETWEEN THE DISTRICT AND THE ADVOCACY CENTER	BOARD ACTION
13. STUDENT REPRESENTATIVE'S REPORT	DANIEL STRACK
13.1 UPDATE ON HIGH SCHOOL ACTIVITIES	INFORMATION ONLY
14. LEGISLATIVE LIAISON REPORT	ROSE APGAR, LIAISON
15. REPORT FROM THE VISITATION COMMITTEE	ROSE APGAR, CHAIR
16. REPORT FROM THE ATHLETIC & EXTRA-CURRICULAR COMMITTEE	JOHN LIVELY, CHAIR
16.1 MTG. OF MAY 10, 2011	INFORMATION ONLY
17. REPORT FROM THE AUDIT COMMITTEE	PAM STROLLO, CHAIR
18. REPORT FROM THE FINANCE COMMITTEE	JIM JACOBUS, CHAIR
18.1 MTG. OF MAY 16, 2011	INFORMATION ONLY

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| <p>19. REPORT FROM THE OUTCOMES & ASSESSMENT COMMITTEE
19.1 MTG. OF MAY 4, 2011</p> <p>20. REPORT FROM THE PLANNING AND DEV. COMMITTEE
20.1 MTG. OF MAY 3, 2011</p> <p>21. REPORT FROM THE HUMAN RESOURCES COMMITTEE
21.1 MTG. OF MAY 11, 2011</p> <p>22. REPORT FROM THE POLICY REFERRAL/REVIEW COMMITTEE
22.1 MTG. OF MAY 4, 2011
22.2 PROPOSED (REPLACEMENT) BOARD POLICY 0115: HARASSMENT, HAZING, AND BULLYING
22.3 PROPOSED CHANGE TO BOARD POLICY 2310: REGULAR MEETINGS
22.4 PROPOSED CHANGE TO BOARD POLICY 2330: EXECUTIVE SESSIONS
22.5 PROPOSED CHANGES TO BOARD POLICY 2270: SCHOOL ATTORNEY
22.6 PROPOSED CHANGES TO BOARD POLICY 5150: SCHOOL ADMISSIONS
22.7 PROPOSED (REPLACEMENT) BOARD POLICY 5500: STUDENT RECORDS
22.8 PROPOSED CHANGES TO BOARD POLICY 8332: USE OF CELL PHONES
22.9 PROPOSED CHANGES TO PAGE 4 AND 7 OF THE CURRENT ATHLETIC CODE OF CONDUCT
22.10 PROPOSED CHANGES TO PAGE 8 AND 10 OF THE STUDENT CODE OF CONDUCT
22.11 PROPOSED CHANGE TO BOARD POLICY 7370: SUPERVISION OF CONSTRUCTION
22.12 PROPOSED CHANGES TO BOARD POLICY 2520: BOARD MEMBER DEVELOPMENT OPPORTUNITIES
22.13 PROPOSED CHANGE TO BOARD POLICY 5100: COMPREHENSIVE STUDENT ATTENDANCE</p> <p>23. QUESTIONS/COMMENTS FROM BOARD MEMBERS</p> <p>24. MOTION TO ADJOURN TO EXECUTIVE SESSION
24.1 CSE/CPSE RECOMMENDATIONS</p> <p>25. RECONVENE TO PUBLIC SESSION</p> <p>26. ADJOURNMENT</p> | <p>MIKE BUCK, CHAIR
INFORMATION ONLY</p> <p>MARY ANNE HOLLERAN, CHAIR
INFORMATION ONLY</p> <p>MARK BRINTHAUPT, CHAIR
INFORMATION ONLY</p> <p>ROSE APGAR, CHAIR
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UPCOMING 2011 BOARD MEETINGS:
Business Meeting, June 23, 6 p.m., Multi-Media Center

UPCOMING 2011 BOARD COMMITTEE MEETINGS:
Policy Com., June 1, 3:15 p.m., Supt's. Conf. Room
O & A Com., June 1, 4 p.m., Ed. Support Center
Planning & Dev. Com., June 6, 7:30 a.m., Supt's. Conf. Room
HR Com., June 8, 3:30 p.m., Supt's. Conf. Room
Finance Com., June 13, 5 p.m., Supt's. Conf. Room

NOTE: These board meetings and committee meetings are subject to change.

Our Mission

“Quality Education for All”

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

Our Vision

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

Our Beliefs

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort.

Exit Outcomes

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

HORSEHEADS CENTRAL SCHOOL DISTRICT
2010-11 BOARD/DISTRICT GOALS

The Board of Education embraces the importance of short-term and long-term strategic planning in relation to Character Education/Wellness, Student Achievement, Community Relations/Partnerships, Buildings/Facilities, Financial Planning/Development, and Professional Development/District Culture. Our district has made a significant investment in this model of planning and development for all facets of the operation. We encourage our staff and community members to visit the district's website (www.horseheadsdistrict.com) for more information on the 10-Year Strategic Plan and Implementation Team. Below are the Board of Education's goals for the school district for the 2010-11 school year. Some of the goals may be specific to certain stakeholder groups.

GOAL #1

Character Education and Wellness

- Begin work on a district-wide character education program
 - Research new and updated tools by June 30, 2011
 - Identify other states and programs, that have successful outcomes, by June 30, 2011
 - Identify best practices within the district by June 30, 2011

GOAL #2

Student Achievement

- Increase percentage of students who pass NYS Grade 3-8 student assessments by 2% over previous year
- Increase percentage of students who pass NYS Regents exams, other than Foreign Language and Physics (already achieving at least 98% passing rate), by 2% over previous year
- Increase percentage of students achieving mastery level in all NYS Regents exams by 2% over previous year

GOAL #3

Community Relations and Partnerships

- Update Data Center to include 2009-2010 student achievement data by June 30, 2011
- Identify other district data from demographic software that should be added to district Data Center by December 31, 2010
- Conduct Community, Staff, and Student Voice surveys by March 31, 2011

GOAL #4

Buildings and Facilities

- Verify that all district sites are actively participating in a recycling program by June 30, 2011
- Ensure that all non-participating sites have an active recycling program in place by June 30, 2011

GOAL #5

Financial Planning and Development

- Maintain the financial soundness of the school district
- Continue to update the district's five-year budget and reserve forecast by 10/31/10, 1/31/11, and 4/30/11
- A voter approved 2011-12 budget that maintains quality programming, while being fiscally responsible to the community
- Successfully negotiate 8 employee contracts that are fair and equitable to all stakeholders

GOAL #6

Professional Development and District Culture

Board Development Plan—

- 100% Participation in Board Annual Retreat in August 2010
- 100% Participation in BOE Annual Mini-Retreat in January 2011
- 100% New Board Member Participation in "New School Board Member Academy" and mandated "Fiscal Oversight Training"
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session

Staff Development Plan—

- Research and develop, based upon identified needs, staff development plans for all personnel

Approved: July 1, 2010
Board of Education