

HCSD Board Members:

President Brian Lynch; VP Michael Buck, PhD.;
Warren Conklin; Mark Brinthaupt; Mary Anne Holleran;
James Jacobus; John Lively; Ruth Miller; Pamela Strollo;
and Student Rep. Kaitlyn O'Malley or Alternate
Claire Blaney

Central Administrative Team:

Ralph Marino, Jr., Ed.D., Superintendent
and Acting School Business Administrator
Alice Learn, Assistant Superintendent
Judy Christiansen, Human Resources, Dir.
Kim Williams, Student Services Dir.

**HORSEHEADS CENTRAL SCHOOL DISTRICT
BOARD OF EDUCATION
SPECIAL BOARD MEETING
AUGUST 11, 2011, 8 A.M.
SUPERINTENDENT'S CONFERENCE ROOM**

AGENDA

PLEDGE OF ALLEGIANCE

- | | |
|---|---|
| 1. CALL TO ORDER | BRIAN LYNCH, BOARD
PRESIDENT |
| 2. AGENDA CHANGES (if any) | BRIAN LYNCH |
| 3. QUESTIONS/COMMENTS FROM THE
PUBLIC | |
| 4. 2011-12 PROPERTY TAX WARRANT | BOARD ACTION |
| 5. BOE SUB-COMMITTEE AND LIAISON
ASSIGNMENTS | BOARD ACTION |
| 6. BOE/DISTRICT 2011-12 GOALS | BOARD ACTION |
| 7. RESOLUTION FOR USE OF PESTICIDES | BOARD ACTION |
| 8. QUESTIONS/COMMENTS FROM BOARD
MEMBERS | |
| 9. ADJOURNMENT | |

Our Mission
"Quality Education for All"

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

Our Vision

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

Our Beliefs

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort.

Exit Outcomes

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

**HORSEHEADS CENTRAL SCHOOL DISTRICT
 BOARD OF EDUCATION
 SUB-COMMITTEES/LIAISON
 2011-12**

LEGISLATIVE LIAISON

Warren Conklin

VISITATION COMMITTEE

Warren Conklin, Chair
 Mary Anne Holleran
 Ruth Miller

**OUTCOMES AND ASSESSMENT
 COMMITTEE**

Mary Anne Holleran, Chair
 Mike Buck
 Mark Brinthaup
 Brian Lynch

FINANCE COMMITTEE

Jim Jacobus, Chair
 John Lively
 Brian Lynch
 Mike Buck

**POLICY REFERRAL/REVIEW
 COMMITTEE**

Ruth Miller, Chair
 Mark Brinthaup
 Jim Jacobus
 Mike Buck

HUMAN RESOURCES COMMITTEE

Mark Brinthaup, Chair
 Pam Strollo
 Brian Lynch
 John Lively

AUDIT COMMITTEE

Pam Strollo, Chair
 Mark Brinthaup
 Warren Conklin
 Ruth Miller

ATHLETIC & EXTRA-CURRIC. COMMITTEE

Mike Buck, Chair
 Pam Strollo
 Warren Conklin
 Jim Jacobus

PLANNING AND DEV. COMMITTEE

John Lively, Chair
 Pam Strollo
 Mary Anne Holleran
 Brian Lynch

NOTE: The Superintendent of Schools shall be an ex-officio member of these committees.

Approved:

HORSEHEADS CENTRAL SCHOOL DISTRICT
2011-2012 BOARD/DISTRICT GOALS

The Board of Education embraces the importance of short-term and long-term strategic planning in relation to Character Education/Wellness, Student Achievement, Community Relations/Partnerships, Buildings/Facilities, Financial Planning/Development, and Professional Development/District Culture. Our district has made a significant investment in this model of planning and development for all facets of the operation. We encourage our staff and community members to visit the district's website (www.horseheadsdistrict.com) for more information on the 10-Year Strategic Plan and Implementation Team. Below are the Board of Education's goals for the school district for the 2011-2012 school year. Some of the goals may be specific to certain stakeholder groups.

GOAL #1

Strategic Plan

- Continued communication with the Strategic Plan Implementation Team via 2 members of the Planning and Development Committee.
 - Performance against Year One targets by September 30, 2011
 - Establishment of Year Two Targets by September 30, 2011
 - Report to the full Board of Education by committee representatives by January 31, 2012
 - Final Report on Year Two progress to the Board of Education by June 30, 2012

GOAL #2

Student Achievement

- Increase percentage of students who pass NYS Grade 3-8 student assessments by 2% over the previous year
- Increase percentage of students who pass NYS Regents exams, other than Physics (already achieving at least 98% passing rate), by 2% over previous year
- Increase percentage of students achieving mastery level in all NYS Regents exams by 2% over previous year

GOAL #3

Financial Planning and Development

- Short Term Planning
 - Maintain the financial soundness of the school district
 - Continue to update the district's five-year budget and reserve forecast by 10/31/11, 1/31/12, and 4/30/12
 - Develop a voter approved 2012-2013 budget that maintains quality programming, while being fiscally responsible to the community
 - Successfully negotiate 6 employee contracts that are fair and equitable to all stakeholders
- Long Range Planning
 - Explore opportunities to improve the District organizational structure, operation, and enhance capability/capacity

GOAL #4

Professional Development and District Culture

Board Development Plan—

- 100% Participation in Board Annual Retreat in July 2011
- 100% Participation in BOE Annual Mini-Retreat in January 2012
- 100% New Board Member Participation in "New School Board Member Academy" and mandated "Fiscal Oversight Training"
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session

Staff Development Plan—

- Research and develop, based upon identified needs, staff development plans for all personnel

Approved:
Board of Education

Encl. # 7
August 11, 2011

RESOLVED, that the Horseheads Central School District Board of Education approves the use of pesticides on the high school football field (Bayer Advanced 24) in order to deal with the infestation of Bluegrass Billbug larvae.

Board Request to Treat the Football Field for Bluegrass Billbugs

The turf on the football field is infested with Bluegrass Billbug larvae. The larvae attack the turf root system and kill the turf. We have done a larvae count and are finding 7-12 larvae per sq foot which is above the Cornell threshold action level of 5-10 larvae per square foot. If this was to go untreated it will present a safety issue for any sport played on the field.

There are 2 possible treatments recommended for the field.

1. Seven 10M which contains 8% carbaryl in it; this product will stay in the soil and keep working.
2. Bayer Advanced 24 hour grub killer which has Dylox in it.

I would recommend the Bayer product because it does not have the residuals and we will be playing on the field in the near future. The price difference is \$20. between the two products.

As of 8/2/11 we have spent 8 man days removing infected turf in preparation to install new turf in order to have a playable field this season. The new sod repairs will be completed by 8/5/11.

Under the new state law only the School board can authorize the use of pesticides on school grounds. I request this authorization to use Bayer Advanced 24 grub killers on the football field only for reasons stated above.

Thomas Pollard
Director of Facility Services

Background:

RESOLUTION RE: Tax Warrant

WHEREAS, Chapter 73 of the laws of 1977 amended Section 1318 subdivision 1 of the Real Property Tax Law requires the tax warrant to state the amount of unappropriated fund balance, and

The undesignated, unappropriated, unencumbered fund balance at 6/30/11 is \$2,773,167.

THEREFORE BE IT FURTHER RESOLVED, that the Board of Education apply \$7,040,980 of the unreserved fund balance to the reduction of the tax levy.

BE IT ADDITIONALLY RESOLVED AS FOLLOWS:

To the Tax Collector of the Horseheads Central School District, Towns of Baldwin, Big Flats, Catlin, Erin, Horseheads, Veteran, and Cayuta, Counties of Chemung and Schuyler in New York State,

You are hereby commanded:

1. To give notice and start collection on September 1, 2011 (in accordance with the provisions of Section 1322 of the Real Property Tax Law).
2. To give notice that tax collection will end on October 31, 2011.
3. To collect taxes in the total sum of \$32,441,675.00 in the same manner that collectors are authorized to collect town and county taxes in accordance with the provision of Section 1318 of the Real Property Tax Law.
4. To make no changes or alterations in the tax warrant or the attached tax rolls but shall return the same to the Board of Education. The Board may recall its warrant and tax roll for correction of errors or omissions in accordance with the provisions of Section 1316 of the Real Property Tax Law.
5. To forward by mail to each owner of real property listed on the tax rolls within ten days after the start of collection a statement of taxes due on his/her property in accordance with the provisions of Section 922 of the Real Property Tax Law. To forward by mail, without interest penalties, to the office of the county treasurer a detailed tax bill of all state land parcels liable for taxes on the school tax rolls in accordance with provisions of Section 540 and 544 of the Real Property Tax Law.

6. To receive from each of the taxable corporations and natural persons the sums listed on the attached tax rolls without interest penalties when such sums are paid before the end of the month of the tax collection period. To add two percent interest penalties to all taxes collected during the second month of the tax collection and to account for such sums as income due to the school district.
7. To issue upon request receipts only on forms provided by the school district in acknowledgement of receipt of payments of taxes as required by Section 986 of the Real Property Tax Law.
8. To promptly return the warrant at its expiration and, if any taxes on the attached tax rolls shall be unpaid at that time, deliver an accounting thereof on forms showing by town the total assessed valuation, tax rate, the total tax levy, the total amounts remaining uncollected as required by Section 1330 of the Real Property Tax Law. The warrant is issued pursuant to Section 910, 912, and 914 of the Real Property Tax Law and is delivered in accordance with Section 1306 and 1318 of this law. It is effective immediately and after it is properly approved by a majority of the Board of Education. The warrant shall expire on the date stated above unless a renewal or extension has been endorsed on the face of this warrant in writing in accordance with Section 1318, subdivision 2, of the Real Property Tax Law.

Member		Vote
Mark Brinthaupt	Voting	_____
Michael Buck	Voting	_____
Warren Conklin	Voting	_____
Mary Anne Holleran	Voting	_____
James Jacobus	Voting	_____
John Lively	Voting	_____
Brian Lynch	Voting	_____
Ruth Miller	Voting	_____
Pamela Strollo	Voting	_____

**HORSEHEADS CENTRAL SCHOOL DISTRICT
2011-12 SCHOOL TAX WARRANT**

Approved by the Board of Education on: August 11, 2011
TENTATIVE

Total Tax Levy: \$ 32,441,675
Omitted Taxes: \$ 9,156
Taxes Receivable: \$ 32,450,831

Full Value Tax Rate: **18.121567**

SWIS	TOWN	TAXABLE ASSESSED VALUE	ADJUSTED ASSESSED VALUE	STATE EQUALIZATION RATE	FULL VALUE	PERCENT OF TOTAL TAXES	TAX LEVY	TAX RATE PER \$1,000 ASSESSED	Increase from Prior Year
CH 072200	BALDWIN	\$ 3,320	\$ 3,320	1.8500 T	\$ 179,459	0.000100	\$ 3,252	979.544162	2.76%
CH 072400	BIG FLATS	\$ 647,826,047	\$ 647,826,047	100.0000 T	\$ 647,826,047	0.361869	\$ 11,739,623	18.121567	2.76%
CH 072600	CATLIN	\$ 90,124,902	\$ 90,124,902	97.0000 T	\$ 92,912,270	0.051900	\$ 1,683,716	18.682028	2.76%
SC 442200	CAYUTA	\$ 4,356,814	\$ 4,356,814	100.0000 F	\$ 4,356,814	0.002434	\$ 78,952	18.121567	2.76%
CH 073200	ERIN	\$ 62,613,152	\$ 62,613,152	100.0000 T	\$ 62,613,152	0.034975	\$ 1,134,648	18.121567	2.76%
CH 073489	HORSEHEADS	\$ 837,354,326	\$ 837,354,326	100.0000 T	\$ 837,354,326	0.467737	\$ 15,174,173	18.121567	2.76%
CH 074089	VETERAN	\$ 144,982,529	\$ 144,982,529	100.0000 T	\$ 144,982,529	0.080986	\$ 2,627,311	18.121567	2.76%
TOTAL		\$ 1,787,261,090	\$ 1,787,261,090		\$ 1,790,224,598	1.000000	\$ 32,441,675		

T = Tentative State Equalization Rate

Prior Year Tax Rate: 17.635142

17.635142

LEGAL NOTICE

HORSEHEADS CENTRAL SCHOOL DISTRICT

Notice is hereby given that I have received the tax roll and warrant for the collection of 2011-2012 taxes. Such taxes are due without penalty through September 30, 2011, payable to the Horseheads CSD Tax Collector. You may mail your payment to Horseheads CSD Lockbox, P.O. Box 1077, Elmira, NY 14902 or pay in person at any Chemung Canal Trust Company location. Notice of the amount of tax due has been mailed for each parcel of taxable property according to the assessment rolls received from each town assessor.

On all such taxes remaining unpaid after September 30, 2011, two percent (2%) will be added, effective October 1, 2011 through October 31, 2011. After October 31, 2011, the collector returns all unpaid taxes to the County Treasurer pursuant to law. For Schuyler County residents an additional one percent (1%) will be added, making a total of three percent (3%), effective November 1, 2011, when payment is made to the Schuyler County Treasurer. Taxes remaining unpaid after November will be re-levied on the January town and county tax bill with an additional re-levy charge. After November 1, 2011 all unpaid taxes for Chemung County residents will be turned over to the Chemung County Treasurer and an additional one percent (1%) will be added, making a total of three percent (3%). The taxes and penalties will be re-levied on the January town and county tax bill with an additional re-levy charge.

Tax Collector
BOE Approval 8/11/11