

HCSD Board Members:

President Brian Lynch; Vice President Michael Buck, Ph.D.;
Mark Brinthaup; Warren Conklin; Mary Anne Holleran;
James Jacobus; John Lively; Ruth Miller; Pamela Strollo; and
Student Rep. Kaitlyn O'Malley or Alternate Claire Blaney

Central Administrative Team:

Ralph Marino, Jr., Ed.D., Superintendent and
Acting School Business Admin.
Alice Learn, Assistant Superintendent
Judy Christiansen, Human Resources, Dir.
Kim Williams, Student Servs. Director
Virginia Abrunzo, Elementary Ed. Director
Jay Hillman, Secondary Ed. Director

**HORSEHEADS CENTRAL SCHOOL DISTRICT
BOARD OF EDUCATION BUSINESS MEETING
JUNE 21, 2012, AT 6 P.M.
MULTI-MEDIA CENTER (High School South Wing)**

AGENDA

PLEDGE OF ALLEGIANCE

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| 1. CALL TO ORDER | BRIAN LYNCH, BOE PRESIDENT |
| 2. MINUTES (Special Mg. of May 21, and Business Mtg. of May 31, 2012) | BOARD ACTION |
| 3. BOARD PRESIDENT'S REMARKS AND AGENDA CHANGES (if any) | BRIAN LYNCH |
| 4. QUESTIONS AND COMMENTS | COMMUNICATION FROM THE AUDIENCE |
| 5. AWARDS, HONORS, AND RECOGNITION | BOE, SUPT., AND/OR DISTRICT ADMINS. |
| 5.1 DEPARTING BOARD MEMBERS—MARY ANNE HOLLERAN AND JOHN LIVELY | |
| 5.2 DEPARTING STUDENT REPRESENTATION TO THE BOARD—KAITLYN O'MALLEY and ALTERNATE CLAIRE BLANEY | |
| 5.3 INTRODUCTION OF 2012-13 STUDENT REP. TO THE BOARD—ABIGAIL CLARK AND CO-ALTERNATES—SAMANTHA OWEN AND ARIANNA SCAPTURA | |
| 6. PRESENTATION | |
| 6.1 DATA CENTER | ALICE LEARN, JAY HILLMAN,
VIRGINIA ABRUNZO
JUDY CHRISTIANSEN |
| 6.2 STUDENT/STAFF HEALTH, SAFETY, & WELLNESS | |
| 7. SUPERINTENDENT'S REPORT | RALPH MARINO, JR.
BOARD ACTION |
| 7.1 ATTENDANCE AT THE AASA (American Association of School Administrators) GOVERNING BOARD MEETING IN WASHINGTON, DC, JULY 18-20 | |
| 7.2 VARSITY GIRLS SWIMMING & DIVING REQUEST TO ATTEND AN OVERNIGHT ATHLETIC EVENT, OCTOBER 5-6, 2012 (Clifton Park, NY) | BOARD ACTION |

8. PRESIDENT'S REPORT	BRIAN LYNCH
8.1 INTEREST IN SERVING ON BOE SUB-COMMITTEES	INFORMATION ONLY
8.2 REVIEW OF 2011-12 BOE GOALS	DISCUSSION ONLY
8.3 REVIEW DRAFT OF PROPOSED 2012-13 BOE GOALS	DISCUSSION ONLY
8.4 SOLICITATION OF BOE MEMBER NAMES WHO ARE INTERESTED IN BEING NOMINATED FOR THE POSITION OF BOARD PRESIDENT AND BOARD V-P	INFORMATION ONLY
9. ASSISTANT SUPERINTENDENT'S REPORT	ALICE LEARN
9.1 MIDDLE SCHOOL MATH PROGRAM	BOARD ACTION
9.2 RESOLUTIONS (3) REGARDING FOSS PROGRAM	BOARD ACTION
9.3 RESPONSE TO INTERVENTION UPATE	INFORMATION ONLY
10. ACTING SCHOOL BUSINESS ADMINISTRATOR'S REPORT	RALPH MARINO, JR.
10.1 DISPOSAL OF DISTRICT PROPERTY (district tech. equipment and textbooks)	BOARD ACTION
10.2 INCREASE IN APPROPRIATIONS (from RIT)	BOARD ACTION
10.3 INCREASE IN APPROPRIATIONS (from CS PTO)	BOARD ACTION
10.4 INCREASE IN APPROPRIATIONS (from BF PTO)	BOARD ACTION
10.5 INCREASE IN APPROPRIATIONS (from RR PTO)	BOARD ACTION
10.6 CLAIMS AUDITOR REPORT (May 2012)	BOARD ACTION
10.7 REVENUE & EXPENSE REPORTS (May 2012)	BOARD ACTION
10.8 ATHLETIC EXTRACLASSROOM TREASURER'S REPORT (May 2012)	BOARD ACTION
10.9 HS EXTRACLASSROOM TREASURER'S REPORT (May 2012)	BOARD ACTION
10.10 MS EXTRACLASSROOM TREASURER'S REPORT (May 2012)	BOARD ACTION
10.11 BUDGET TRANSFER REPORT (May 2012)	BOARD ACTION
10.12 BUDGET TRANSFERS OVER \$10,000	BOARD ACTION
10.13 RESOLUTION TO TRANSFER FUNDS FROM THE GENERAL FUND TO THE TAX CERTIORARI RESERVE	BOARD ACTION
10.14 RESOLUTION TO TRANSFER FUNDS FROM THE EMPLOYEE BENEFIT ACCRUED LIABILITY RESERVE (EBALR) TO THE GENERAL FUND	BOARD ACTION
10.15 RESOLUTION TO TRANFER FUNDS FROM THE REPAIR RESERVE TO THE GENERAL FUND	BOARD ACTION
10.16 RESOLUTION OF THE COMMITMENT OF FUNDS DESIGNATION	BOARD ACTION
10.17 ATHLETIC TRAINER SERVICES RFP AWARD	BOARD ACTION
10.18 CONSTRUCTION MANAGER RFP AWARD	BOARD ACTION
10.19 SCHOOL PHYSICIAN RFP AWARD	BOARD ACTION
10.20 SCHOOL RESOURCE OFFICER AGREEMENT	BOARD ACTION
10.21 EOP BROAD STREET LEASE AGREEMENT	BOARD ACTION
10.22 CHEMUNG ARC BROAD STREET LEASE AGREEMENT	BOARD ACTION
10.23 GST BOCES CENTRAL BUSINESS OFFICE BROAD STREET LEASE AGREEMENT	BOARD ACTION
10.24 HIGHER HOPE CHURCH BROAD STREET LEASE AGREEMENT	BOARD ACTION
10.25 NORTH COUNTY SENIOR CENTER BROAD STREET LEASE AGREEMENT	BOARD ACTION
10.26 THE OMNI GROUP SERVICE AGREEMENT RENEWAL	BOARD ACTION
10.27 TRASH & RECYCLABLE DISPOSAL SERVICE AGREEMENT	BOARD ACTION
10.28 BUS GARAGE LEASE AGREEMENT WITH ELMIRA HEIGHTS CSD	BOARD ACTION

10.29	FACILITIES DIRECTOR SHARED SERVICES AGREEMENT WITH ELMIRA HEIGHT CSD	BOARD ACTION
10.30	TAX COLLECTOR AGREEMENT W/CHEMUNG CANAL BANK	BOARD ACTION
10.31	YMCA BROAD STREET LEASE AGREEMENT	BOARD ACTION
11.	HUMAN RESOURCE DIRECTOR'S REPORT	JUDY CHRISTIANSEN
11.1	HR SUB-COMMITTEE RECOMMENDATIONS	BOARD ACTION
11.2	TENTATIVE AGREEMENT WITH SUPPORT STAFF	BOARD ACTION
12.	DIRECTOR OF STUDENT SERVICES REPORT	KIM WILLIAMS
13.	STUDENT REPRESENTATIVE'S REPORT	KAITLYN O'MALLEY
13.1	UPDATE ON HIGH SCHOOL ACTIVITIES	INFORMATION ONLY
14.	LEGISLATIVE LIAISON REPORT	WARREN CONKLIN, LIAISON
15.	REPORT FROM THE VISITATION COMMITTEE	WARREN CONKLIN, CHAIR
16.	REPORT FROM THE ATHLETIC & EXTRA-CURRICULAR COMMITTEE	MIKE BUCK, CHAIR
16.1	MEETING MINUTES OF JUNE 4, 2012	INFORMATION ONLY
17.	REPORT FROM THE AUDIT COMMITTEE	PAM STROLLO, CHAIR
18.	REPORT FROM THE FINANCE COMMITTEE	JIM JACOBUS, CHAIR
18.1	MEETING MINUTES OF JUNE 11, 2012	INFORMATION ONLY
19.	REPORT FROM THE OUTCOMES & ASSESSMENT COMMITTEE	MARY ANNE HOLLERAN, CHAIR
19.1	MEETING MINUTES OF JUNE 5, 2012	INFORMATION ONLY
20.	REPORT FROM THE PLANNING AND DEV. COMMITTEE	JOHN LIVELY, CHAIR
21.	REPORT FROM THE HUMAN RESOURCES COMMITTEE	MARK BRINTHAUPT, CHAIR
21.1	MEETING MINUTES OF JUNE 13, 2012	INFORMATION ONLY
22.	REPORT FROM THE POLICY REFERRAL/REVIEW COMMITTEE	RUTH MILLER, CHAIR
22.1	MEETING MINUTES OF JUNE 12, 2012	INFORMATION ONLY
22.2	PROPOSED CHANGES TO BOARD POLICY 4712: STUDENT AND PARENT CONFERENCES	BOARD ACTION
22.3	PROPOSED CHANGES TO BOARD POLICY 4721: TEST SELECTION AND ADOPTION	BOARD ACTION
22.4	PROPOSED CHANGE TO BOARD POLICY 4740: HONOR ROLLS	BOARD ACTION
22.5	PROPOSED REVISIONS TO THE DISTRICT-WIDE SAFETY PLAN (only specific pages)	DISCUSSION ONLY
22.6	PROPOSED REVISION TO THE STUDENT CODE OF CONDUCT (page 8)	DISCUSSION ONLY
22.7	PROPOSED REVISIONS TO THE ATHLETIC CODE OF CONDUCT (pages 4, 5, and 7)	DISCUSSION ONLY
22.8	PROPOSED REVISIONS TO BOARD POLICY 1500 AND EXHIBIT 1500: PUBLIC USE OF SCHOOL FACILITIES AND FEE SCHEDULE	DISCUSSION ONLY

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| 22.9 CURRENT BOARD POLICY 4770 AND PROPOSED REPLACEMENT POLICY: GRADUATION REQUIREMENTS | DISCUSSION ONLY |
| 22.10 NEWLY PROPOSED BOARD POLICY 5130: COMPULSORY ATTENDANCE AGES | DISCUSSION ONLY |

23. QUESTIONS/COMMENTS FROM BOARD MEMBERS

24. MOTION TO ADJOURN TO EXECUTIVE SESSION

24.1 CSE/CPSE/504 RECOMMENDATIONS

24.2 BOARD OF EDUCATION SELF-EVALUATION RESULTS

25. RECONVENE TO PUBLIC SESSION

26. ADJOURNMENT

UPCOMING 2012 BOARD MEETINGS (6 p.m.):
July 12 Organizational Mtg. & Business Mtg., 6 p.m., MMC

UPCOMING 2012 BOARD COMMITTEE MEETINGS:
(none at this time)

NOTE: These Board and Committee Meetings are subject to change

Our Mission

“Quality Education for All”

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

Our Vision

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

Our Beliefs

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort.

Exit Outcomes

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

HORSEHEADS CENTRAL SCHOOL DISTRICT
2011-2012 BOARD/DISTRICT GOALS

The Board of Education embraces the importance of short-term and long-term strategic planning in relation to Character Education/Wellness, Student Achievement, Community Relations/Partnerships, Buildings/Facilities, Financial Planning/Development, and Professional Development/District Culture. Our district has made a significant investment in this model of planning and development for all facets of the operation. We encourage our staff and community members to visit the district's website (www.horseheadsdistrict.com) for more information on the 10-Year Strategic Plan and Implementation Team. Below are the Board of Education's goals for the school district for the 2011 -2012 school year. Some of the goals may be specific to certain stakeholder groups.

GOAL #1

Strategic Plan

- Continued communication with the Strategic Plan Implementation Team via 2 members of the Planning and Development Committee.
 - Performance against Year One targets by September 30, 2011
 - Establishment of Year Two Targets by September 30, 2011
 - Report to the full Board of Education by committee representatives by January 31, 2012
 - Final Report on Year Two progress to the Board of Education by June 30, 2012

GOAL #2

Student Achievement

- Increase percentage of students who pass NYS Grade 3-8 student assessments by 2% over the previous year
- Increase percentage of students who pass NYS Regents exams, other than Physics (already achieving at least 98% passing rate), by 2% over previous year
- Increase percentage of students achieving mastery level in all NYS Regents exams by 2% over previous year

GOAL #3

Financial Planning and Development

- Short Term Planning
 - Maintain the financial soundness of the school district
 - Continue to update the district's five-year budget and reserve forecast by 10/31/11, 1/31/12, and 4/30/12
 - Develop a voter approved 2012-2013 budget that maintains quality programming, while being fiscally responsible to the community
 - Successfully negotiate 6 employee contracts that are fair and equitable to all stakeholders
- Long Range Planning
 - Explore opportunities to improve the District organizational structure, operation, and enhance capability/capacity

GOAL #4

Professional Development and District Culture

Board Development Plan—

- 100% Participation in Board Annual Retreat in July 2011
- 100% Participation in BOE Annual Mini-Retreat in January 2012
- 100% New Board Member Participation in “New School Board Member Academy” and mandated “Fiscal Oversight Training”
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session

Staff Development Plan—

- Research and develop, based upon identified needs, staff development plans for all personnel

Approved: August 11, 2011
Board of Education