

HCSD Board Members:

Brian Lynch, Pres.; Pam Strollo, VP; Rose Appar; Karen Boulas;
Mark Brinthead; Warren Conklin; James Jacobus; Doug Johnson;
David Sadler; and Student Rep. Kate Reasons and Alternate
Danielle Fuller-Sincock

Central Administrative Team:

Ralph Marino, Jr., Ed.D., Superintendent
Judy Christiansen, Human Resources, Dir.
Kim Williams, Student Servs. Director
Karen Bracy, Elem. Ed. Director
Lisa Kelly, Interim Secondary Ed. Director
Katy Buzzetti, School Business Admin.

**HORSEHEADS CENTRAL SCHOOL DISTRICT
REGULAR BOARD OF EDUCATION BUSINESS MEETING
MARCH 26, 2015
6 P.M.
GARDNER ROAD ELEMENTARY SCHOOL CAFETERIA**

AGENDA

PLEDGE OF ALLEGIANCE

1. CALL TO ORDER

BOARD PRESIDENT

2. MINUTES (Feb. 26, 2015, Business Mtg.; March 5, 2015,
Community Budget Mtg.; March 16, 2015
Special Joint Mtg. with Elmira Heights)

BOARD ACTION

3. BOARD PRESIDENT’S REMARKS AND

BOARD PRESIDENT

AGENDA CHANGES (if any)

4. QUESTIONS AND COMMENTS

**COMMUNICATION FROM
THE AUDIENCE**

5. AWARDS, HONORS, AND RECOGNITION

**BOE, SUPT., AND/OR
DISTRICT ADMINS.**

6. PRESENTATIONS

- 6.1 GARDNER ROAD ELEMENTARY SCHOOL PTO UPDATE
- 6.2 GARDNER ROAD ELEMENTARY SCHOOL PRESENTATION:
“GOLDEN STARS ENGAGED IN THE ARTS & LEADERSHIP”

HEATHER DAVIS, PTO PRES.
PATRICK PATTERSON AND
GR SITE TEAM MEMBERS
AND STUDENTS

7. REPORT FROM SUPERINTENDENT

**RALPH MARINO, JR.
INFORMATION ONLY**

7.1 UPDATE ON THE FACILITY CAPACITY/UTILIZATION AND
GRADE CONFIGURATION TASK FORCE

INFORMATION ONLY

7.2 UPDATE ON THE CONSOLIDATION FEASIBILITY STUDY
WITH ELMIRA HEIGHTS CENTRAL SCHOOL DISTRICT

INFORMATION ONLY

7.3 2015-16 BUDGET PLANNING AND DEVELOPMENT
PROCESS

7.4 APPLICATION FOR TEAM OF ONE (to Girls’ Golf Team)

BOARD ACTION

7.5 PROPOSED 2015-16 SCHOOL CALENDAR

BOARD ACTION

7.6 HIGH SCHOOL JUNIOR CLASS DAY TRIP (May 30, 2015,
to Hershey, PA)

BOARD ACTION

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| 8. REPORT FROM BOARD PRESIDENT | BRIAN LYNCH |
| 8.1 DONATION FROM TARGET TO RIDGE RD. SCHOOL | BOARD ACTION |
| 8.2 DONATION FROM KOHLS TO CENTER ST. SCHOOL | |
| 8.3 BOE SUMMER RETREAT DATES: JULY 16 AND
AUGUST 24, 2015 | BOARD ACTION |
| 9. REPORT FROM DIRECTOR OF ELEMENTARY ED. | KAREN BRACY |
| 10. REPORT FROM INTERIM DIRECTOR OF SECONDARY ED. | LISA KELLY |
| 11. REPORT FROM SCHOOL BUSINESS ADMINISTRATOR | KATY BUZZETTI |
| 11.1 DISPOSALS OF DISTRICT PROPERTY | BOARD ACTION |
| 11.2 TREASURER'S REPORT (Feb. 2015) | BOARD ACTION |
| 11.3 CLAIMS AUDITOR REPORT (Feb. 2015) | BOARD ACTION |
| 11.4 HIGH SCHOOL EXTRACLASSROOM TREASURER'S
REPORT (Jan. and Feb. 2015) | BOARD ACTION |
| 11.5 MIDDLE SCHOOL EXTRACLASSROOM TREASURER'S
REPORT (Jan. 2015) | BOARD ACTION |
| 11.6 ATHLETICS EXTRACLASSROOM TREASURER'S
REPORT (Feb. 2105) | BOARD ACTION |
| 11.7 BUDGET TRANSFERS REPORT (Feb.2015) | BOARD ACTION |
| 11.8 REVENUE & EXPENSE REPORTS (Feb. 2015) | BOARD ACTION |
| 11.9 BUDGET TRANSFERS OVER \$10,000 | BOARD ACTION |
| 11.10 DONATION & INCREASE IN APPROPRIATIONS FROM
GARDNER ROAD PTO | BOARD ACTION |
| 11.11 DONATION & INCREASE IN APPROPRIATIONS FROM
GARDNER ROAD PTO | BOARD ACTION |
| 11.12 DONATION & INCREASE IN APPROPRIATIONS FROM
CENTER STREET PTO | BOARD ACTION |
| 11.13 DONATION & INCREASE IN APPROPRIATIONS FROM
TARGET | BOARD ACTION |
| 11.14 DONATION & INCREASE IN APPROPRIATIONS FROM
TARGET | BOARD ACTION |
| 11.15 ARCHITECT RFP RESULTS & RECOMMENDATION | BOARD ACTION |
| 11.16 2014-15 TAX BILL CORRECTION | INFORMATION ONLY |
| 11.17 RESOLUTION TO APPROVE THE PROPOSITION
TO ESTABLISH CAPITAL RESERVE FUND | BOARD ACTION |
| 11.18 RESOLUTION TO APPROVE THE PROPOSITION
FOR INTERMEDIATE/MIDDLE SCHOOL CAPITAL
PROJECT | BOARD ACTION |
| 11.19 LEGAL NOTICE FOR MAY 19, 2015, BUDGET VOTE | BOARD ACTION |
| 11.20 RENEWAL AGREEMENT WITH CHEMUNG COUNTY
FOR UPK SPECIAL EDUCATION EVALUATIONS | BOARD ACTION |
| 11.21 AGREEMENT WITH CHEMUNG COUNTY CHILD CARE
COUNCIL, INC. | INFORMATION ONLY |
| 12. REPORT FROM HUMAN RESOURCE DIRECTOR | JUDY CHRISTIANSEN |
| 12.1 HR COMMITTEE RECOMMENDATIONS | BOARD ACTION |
| 12.2 AFFILIATION AGREEMENT BETWEEN THE DISTRICT
AND MANSFIELD UNIVERSITY (Student teacher
field experience) | BOARD ACTION |
| 12.3 TENTATIVE CUSTODIAL/MAINTENANCE/FOOD
SERVICE AND MONITORS CONTRACT
(July 1, 2014-June 30, 2019) | BOARD ACTION |

23. **REPORT FROM THE VISITATON COMMITTEE**
23.1 MARCH 20, 2015, TOUR OF GARDNER ROAD
ELEMENTARY SCHOOL

ROSE APGAR
INFORMATION ONLY

24. **QUESTIONS/COMMENTS FROM BOARD MEMBERS**

25. **MOTION TO ADJOURN TO EXECUTIVE SESSION**
25.1 CSE/CPSE/504 RECOMMENDATIONS

26. **RECONVENE TO PUBLIC SESSION**

27. **ADJOURNMENT**

UPCOMING 2014-15 BOARD MEETINGS:

April 9, 6 p.m., Comm. Budget Mtg., Broad Street School
April 22, 6 p.m. Reg. Business Mtg., RR Cafeteria
May 7, 6 p.m., Public Hearing on Budget, MMC
May 20, 6 p.m., Special Mtg. on Budget Vote and BOE Elections
May 28, 6 p.m., Reg. Business Mtg., MMC
June 25, 6 p.m., Reg. Business Mtg., MMC

UPCOMING 2014-15 BOARD SUB- COMMITTEE MEETINGS:

Athletic & Extra Curr., April 6, 4 p.m. Supt.'s Conf. Room
Audit, June 15, 4 p.m., Supt's Conf. Room
Curriculum & Assessment, April 9, 4 p.m., Ed. Support
Finance, April 13, 5 p.m., Supt.'s Conf. Room
Human Resources, April 8, 3:30 p.m., Supt.'s Conf. Room
Planning & Development, April 14, 8 a.m., Supt.'s Conf. Room
Policy, April 14, 4:30 p.m., Supt's. Conf. Room

NOTE: These board meetings and sub-committee meetings are subject to change.

Our Mission

“Quality Education for All”

The Mission of the Horseheads Central School Community is to provide a quality education for all within a nurturing environment which promotes excellence, growth, and a sense of civic responsibility.

Our Vision

We, the Horseheads School Community, want a district that:

- is nurturing and responsive;
- strives for balance in a supportive, safe, encouraging environment;
- recognizes the need for continual improvement in an ever-changing world;
- has a clearly defined focus on learning outcomes, collaboration, and support systems; and
- creates an environment within which everyone can thrive and achieve his/her highest potential.

Our Beliefs

We believe:

- everyone can achieve his/her highest potential;
- trust is essential for growth;
- learning is cooperative;
- programs are inclusive;
- success will be nurtured and expected;
- learning is performance-based;
- decisions are data-based; and
- responsibility, respect and results guide our every effort

.Exit Outcomes

The Horseheads Central School graduate will be...

- a life-long learner;
- a caring, productive citizen;
- an effective communicator;
- a creative problem-solver;
- a quality decision-maker;
- a healthy, well-rounded person

HORSEHEADS CENTRAL SCHOOL DISTRICT
2014-2015 BOARD/DISTRICT GOALS

The Board of Education embraces the importance of short-term and long-term strategic planning in relation to Character Education/Wellness, Student Achievement, Community Relations/Partnerships, Buildings/Facilities, Financial Planning/Development, and Professional Development/District Culture. Our district has made a significant investment in this model of planning and development for all facets of the operation. We encourage our staff and community members to visit the district's website (www.horseheadsdistrict.com) for more information on the 10-Year Strategic Plan and Implementation Team. Below are the Board of Education's goals for the school district for the 2014 -2015 school year. Some of the goals may be specific to certain stakeholder groups.

GOAL #1

Student Achievement

- The percentage of students in our District who achieve a level 3 or 4 on all NYS assessments in grades 3-8 will be a minimum of 10% higher than the state average of students who achieve a level 3 or 4. If a building's percentage is already at 10% above the state average, the building's site-based team will determine the desired achievement level.
- The percentage of students in our District who achieve 85% (mastery) on NYS Regents exams will be a minimum of 10% higher than the state average of students who achieve 85%; we will also see the percentage of students in our District who achieve 65% (passing) will be a minimum of 10% higher than the state average of students who achieve 65%. If a building's percentage is already at 10% above the state average, the building's site-based team will determine the desired achievement level.

GOAL #2

District Reorganization & Sustainability

- Evaluate and select options from facility utilization and grade configuration task force work by June 30, 2015
- Conduct joint district consolidation feasibility study with Elmira Heights School District. Review draft of consolidation feasibility study by June 30, 2015.
- Identify additional shared service alternatives

GOAL #3

Strategic Plan

- Continued communication with the Strategic Plan Implementation Team via 2 members of the Planning and Development Committee.
 - Performance against Year Four targets by September 30, 2014
 - Establishment of Year Five Targets by September 30, 2014
 - Report to the full Board of Education by committee representatives by January 31, 2015
 - Final Report on Year Four progress to the Board of Education by June 30, 2015

GOAL #4

Financial Planning and Development

- Maintain the financial soundness of the school district
- Continue to update the district's five-year budget and reserve forecast by 10/31/14, 1/31/15, and 4/30/15
- Develop a voter approved 2015-2016 budget that maintains quality programming, while being fiscally responsible to the community
- Successfully negotiate 10 employee contracts that are fair and equitable to all stakeholders

GOAL #5

Professional Development and District Culture

Board Development Plan—

- 100% Participation in Board Annual Retreat in August 2014
- 100% Participation in BOE Annual Mini-Retreat in January 2015
- 100% New Board Member Participation in "New School Board Member Academy" and mandated "Fiscal Oversight Training"
- 33% Participation in NYSSBA Workshops and Conferences
- 100% Participation in at least one Workshop, Conference, or on-line Training Session
 - Assess progress in December 2014